11PLC

ANNUAL REPORT & ACCOUNTS '21

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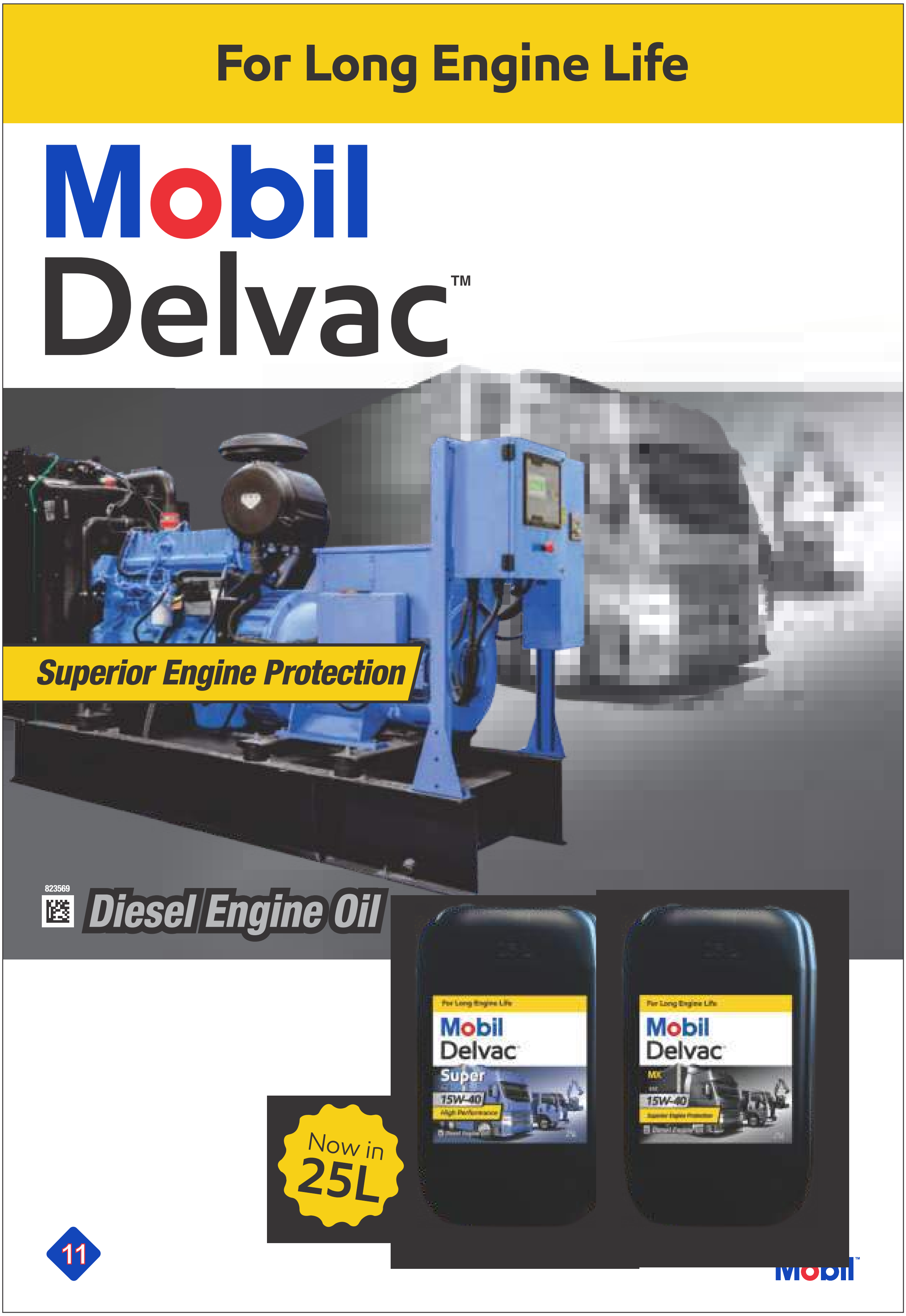
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Table of Contents

Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the forty fourth Annual General Meeting of the members of **11 Plc** will be held at Transcorp Hilton, 1, Aguiyi Ironsi Street, Abuja, on **Tuesday, May 24, 2022** at **11.00 a.m**. to transact the following business:

ORDINARY BUSINESS:

1. To lay before the members, the Audited Financial Statements, the Report of the Directors, Reports of the Auditors and Statutory Audit Committee thereon.
2. To declare a dividend.
3. To ratify the appointment of Hon. Lawal Muhammadu Idirisu as an independent Non-Executive Director
4. To authorize the Directors to fix the remuneration of the External Auditors for the 2022 financial year.
5. To disclose the remuneration of managers of the Company.
6. To elect the members of the Statutory Audit Committee

SPECIAL BUSINESS:

7. To fix the remuneration of the Directors.

8.To consider and if thought fit, pass the following as special resolution:

*"that pursuant to the requirement of Companies and Allied Matters Act (CAMA), 2020 and the Companies Regulations, 2021 as it relates to unissued shares of the Company, that the company's unissued shares of **39,404,739** be and are hereby cancelled bringing the Company's issued share Capital to be **N180,297,630.5** divided into **360,595,261** ordinary shares of **50K each**."*

9. To consider and if thought fit pass the following as special resolution:

*"that pursuant to resolution 8 above, the Directors be and are hereby authorized to alter the first line of Clause 5 of the memorandum and Articles of Association of the company to read 'The issued share capital of the Company is **N180,297,630.5** divided into **N360,595,261** ordinary shares of **50k (fifty kobo**) each"*

Notes:

1. PROXY:

In compliance with the Coronavirus Disease (COVID-19) Health Protection Regulations 2021 issued by the Federal Government of Nigeria, limiting the maximum number of persons at a gathering (not more than 50 persons), attendance at this Annual General Meeting (AGM) shall be by proxy only. The Company has obtained the approval of Corporate Affairs Commission to hold the AGM using proxies in line with the "Guidelines on Holding of AGM of Public Companies Using Proxies".

A proxy may be selected from any of the following individuals:

i. Mr. Tunji Oyebanji
ii. Alh. Abdulkadir Aminu Mamman
iii. Chief Paul C. Obi
iv. Oloye Esan Ogunleye
v. Mr. Raphael Osayameh
vi. Barr. G. Adetutu Siyonbola
vii. Alh. Sani Yau
viii. Dr. Raphael Attu
ix. Mr. David O. Odebiyi

To be valid for the AGM, a duly completed Proxy Form must be received in the office of the Registrars, Greenwich Registrars & Data Solutions Limited, No. 274, Murtala Muhammad Way, Alagomeji, Yaba, Lagos State or sent by e-mail to info@gtlregistrars.com not later than Friday, May 13, 2022.

The Company has made arrangements for Stamp Duty to be paid on the proxy forms, at the Company's cost.

2. DIVIDEND WARRANTS AND CLOSURE OF REGISTER

If the proposed dividend of 850 kobo for every share of 50 kobo recommended by the Directors is approved, those shareholders whose names are registered in the Register of Members at the close of business on Friday April 22, 2022 shall have their designated bank accounts credited directly on or before May 25, 2022. Notice is hereby given that the Register of Members and Transfer Books will be closed from Monday, 25th April 2022 to Friday, 29th April, 2022 [both days inclusive] to enable preparation and payment of dividend by the Registrars.

3. NOMINATION FOR THE AUDIT COMMITTEE

The Audit Committee consists of three shareholders and two Directors. In accordance with Section 404(6) of the Companies and Allied Matters Act 2020, any member may nominate a shareholder as a member of the Audit Committee by giving in writing, notice of such nomination at least 21 days before the date of the Annual General Meeting.

The National Code of Corporate Governance, 2018 (NCCG, 2018) stipulates that members of the Audit Committee should have basic financial literacy and should be able to read the Financial Statements.

4. E-DIVIDEND

Notice is hereby given to all shareholders to open bank accounts for the purpose of dividend payment. A detachable e-dividend payment mandate and change of address form is attached to the Annual Report to enable shareholders furnish particulars of their bank and CSCS Accounts numbers to the Registrar

5. UNCLAIMED DIVIDEND

A number of dividends have remained unclaimed; the list of these unclaimed dividends can be accessed on the following link https://11plc.com/wp-content/uploads/2021/04/11PLC-UNCLAIMED-DIVIDEN-LIST-1.pdf. Shareholders who are yet to claim their outstanding dividends can also complete the e-dividend registration form by downloading the Registrar's E-Dividend Mandate Activation Form, which is available at https://sec.gov.ng/non-mandated/, and submit to the Registrars at Greenwich Registrars & Data Solutions, 274 Murtala Muhammed Way, Alagomeji-Yaba Lagos or their respective Banks for the purpose of claiming their outstanding dividends.

6. RIGHTS OF SECURITIES' HOLDERS TO ASK QUESTIONS

Securities' Holders have a right to ask questions not only at the meeting, but also in writing prior to the meeting and such questions must be submitted to the Company on or before May 10, 2022.

7. LIVE STREAMING OF THE AGM

The AGM will be streamed live online. This will enable Shareholders and other relevant Stakeholders who will not be attending the meeting physically to be part of the proceedings. The link for the live streaming will be made available on the Company's website: www.11plc.com and by the Registrar, in due course.

8. ELECTRONIC VERSION OF THE ANNUAL REPORT AND ACCOUNTS

Electronic version (e-copy) of the 2021 Annual Report and Accounts will be made available online for viewing and download via the Company's website, www.11plc.com. Shareholders who have updated their records with their email address will also receive the e-copy of the document.

Dated this 29 day of March, 2022
BY ORDER OF THE BOARD

Chris-Olumayowa Meseko, FCIS
Company Secretary
FRC/2018/NBA/00000019003

REGISTERED OFFICE:
11 Plc Apapa Complex,
1 Mobil Road,
Apapa, Lagos.
www.11plc.com

Board of Directors & Corporate Information

COMPANY REGISTRATION NO. RC 914

Country of incorporation and domicile:	Nigeria	
Nature of business and principal activities:	Petroleum Products Marketing	
DIRECTORS:		
Mr. Ramesh Kansagra	Chairman	(Appointed with effect from April 1, 2017)
Mr. Adetunji Oyebanji	Managing Director/CEO	(Appointed with effect from April 4, 2017)
Mr. Ramesh Virwani	Chief Operating Officer	(Appointed with effect from April 1, 2017)
Alh. Abdulkadir A. Mamman	Non-Executive Director	(Appointed with effect from April 1, 2017)
Chief Paul Chukwuma Obi	Non-Executive Director	(Appointed with effect from April 1, 2017)
Mr. Rishi Kansagra	Non-Executive Director	(Appointed with effect from April 1, 2017)
Sen. Daniel O. Aluko	Independent Non-Executive Director	(Appointed with effect from February 27, 2020, died on November 20, 2021)

COMPANY SECRETARY:	Mr. Chris-Olumayowa Meseko
REGISTERED OFFICE:	1, Mobil Road, Apapa, Lagos.
BUSINESS ADDRESS:	1, Mobil Road, Apapa, Lagos.
TELEPHONE:	01-2801600, 2801100
FAX:	01-2801607
TIN:	00797610-001
WEBSITE:	**www.11plc.com**
PRINCIPAL BANKER	Zenith Bank
AUDITORS:	Grant Thornton Nigeria No. 2A Ogalade Close, Off Ologun Agbaje Street, Off Adeola Odeku Street, Victoria Island Lagos.
REGISTRARS AND	GTL Registrars Limited
TRANSFER OFICER:	274, Murtala Muhammad Way Alagomeji, Yaba Lagos State.

Statement on Investors' Relations

11 Plc has a dedicated investors' portal on its corporate website which can be accessed via this link: https://11plc.com/about-11plc-2/investor-relations/

The Company's Investors' Relations Officer can also be reached through electronic mail at: info@11plc.com; or telephone on: +234 1 280 1600 for any investment related enquiry.

Financial Highlights

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	Group			Company		
	2021	2020	Change %	2021	2020	Change %
Revenue	243,457,406	165,496,427	47	239,405,325	163,907,942	46
Profit before taxation	9,587,948	5,702,260	68	10,746,023	8,988,942	20
Taxation	(3,507,238)	(2,758,074)	27	(3,507,238)	(2,758,074)	27
Profit for the Year	6,080,710	2,944,186	107	7,238,785	6,230,868	16
Total Comprehensive Income	6,080,710	2,944,186	107	7,238,785	6,230,868	16
Earnings per 50k share (kobo)	1,686	816	107	2,007	1,728	16
Total assets	123,220,435	93,056,044	32	126,528,305	95,448,846	33
Capital expenditure	8,567,260	12,382,759	(31)	5,585,237	12,290,303	(55)
Authorised share capital	200,000	200,000	-	200,000	200,000	-
Number of 50k shares issued and fully paid up (absolute figures in units)	360,595,261	360,595,261	-	360,595,261	360,595,261	-

A final dividend of 850 kobo per share held has been proposed. This is subject to Shareholder's ratification.

DIRECTORS

MR. RAMESH KANSAGRA

ALH. ABDULKADIR AMINU

MR. ADETUNJI OYEBANJI

MR. RISHI KANSAGRA

MR. RAMESH VIRWANI

CHIEF PAUL OBI

Chairman’s Statement

Distinguished shareholders, representatives of regulatory agencies present, esteemed ladies and gentlemen, I feel honored to welcome you, on behalf of the Board of Directors, to the 44th Annual General Meeting of 11Plc. It is my pleasure to present to you the financial statement and reports for the financial year ended 31 December, 2021.

2021 Operating Environment

The Nigeria economy recovered from the COVID-19 induced disruptions of 2020, but there were also some low points that negatively impacted Africa's biggest economy.

In February 2021, the National Bureau of Statistics (NBS) announced that the economy came out of the worst recession in more than 33 years, growing by 0.11 percent in the fourth quarter of 2020. Nigeria's GDP grew marginally by 0.51 percent in Q1 of 2021 and maintained the positive trajectory by growing 5.01 percent and 4.03 percent in Q2 and Q3, respectively.

Nigeria's inflation rate which has continued to rise, peaked in April 2021 when it hit 18.12 percent. Since then, inflation has declined for eight months straight to 15.4 percent in November 2021. The declining inflation has however brought no relief for Nigerians as the rate remains one of the highest among African peers, pushing more people into poverty.

2021 has been a landmark year for the Nigerian Oil and Gas Industry. With the conclusion of the marginal field bidding rounds and the passage of the Petroleum Industry Act (PIA), which marked the commencement of the belated process of petroleum sector reform after a 12-year delay. Nigeria has fundamentally addressed the several problems responsible for its underachieving petroleum sector, and the industry is now poised to attract the relevant investment needed to reposition it.

We are quite optimistic of the opportunities that the PIA presents, particularly the statutory commitment by the Government against the backdrop of the huge cost of the subsidy inherent in non-market-based supply of PMS, to dispense with the subsidy regime and usher in a new era of deregulated pricing of PMS. The Board and the Management Team will diligently work towards translating the varied opportunities in the PIA to a better return on investment for you, our esteemed shareholders.

Creating value

While the pandemic brought about considerable challenges and, as a result, the turnaround is taking longer than previously anticipated, it is clear to us that the strategic priorities we set out at the start of 2021 are right. The highlights of our financial performance, as we navigated the second year of the pandemic, are set out on page 6 in this report.

Overall, our result show evidence of resilience, whilst remaining profitable against a difficult backdrop with a profit after tax of N6.08 billion for the year ended 31 December, 2021.

In line with our expansionary strategy for an even more profitable business performance, I am pleased to inform our esteemed shareholders that your company, in the year under review, completed and commissioned an ultra-modern Liquified Petroleum Gas (LPG) plant.

The Board and Management of 11Plc remain resolute in the implementation of the business strategy that we have articulated, as well as its engagement with stakeholders across its value chain. We remain firmly committed to having a positive impact on our stakeholders, and we continue to take sure steps towards keeping this commitment.

The Board recognizes the importance of returns on investment in the business. It is in this regard and in keeping with the continued confidence in the promising prospects of the business that the Directors will propose for your approval, the payment of a dividend of 850 kobo for every ordinary share of 50 kobo.

Chairman’s Statement continued

Looking ahead

Whilst uncertainties persist in relation to COVID-19 and the geopolitical landscape, we see plenty of opportunities that are compelling.

Global growth is expected to continue in 2022 albeit slower after the sharp recovery we saw in 2021.

The outlook for the global oil industry looks bright based on the general expectation that oil prices will continue to trend upwards until the imbalance in the market is restored. However, Nigeria can only benefit from the high oil prices if we are able to meet our average OPEC production quota by addressing the security and related technical problems relating to shut-in production.

The Board will continue to oversee the task of striking the right balance between the opportunities and risks that we see. I am confident that, with the actions we have outlined towards accelerating our strategic priorities, we will create long term and sustainable value for our stakeholders.

Ramesh Kansagra
Chairman, Board of Directors
11Plc

Chief Executive Officer's Statement

BUSINESS ENVIRONMENT

There is a seeming return to normalcy in our business climate which had hitherto been affected adversely by the novel COVID – 19 Pandemic. The production and roll out of vaccines led to a drop in infection and mortality rates which positively impacted the economy. This has resulted in an increase in the production rate, improvements in supply chain as well as stronger purchasing power.

With this economic resurgence, we are delighted to say that your company, was able to record a robust growth in productivity and earnings. We are glad with this development as this demonstrates that the managers of the company's affair consistently make useful and pragmatic business solutions to create a healthy company well positioned for today and for the future. We can assure you all of our unrelenting efforts to continuously pursue strategic growth for the company.

The signing into law and full implementation of the Petroleum Industry Act, 2021 by the Federal Government of Nigeria will usher in the deregulation of the Premium Motor Spirit (PMS), popularly called petrol. This singular move will be a catalyst in bringing about positive changes to our economy by introducing the much needed investment necessary to grow and open up fresh opportunities for wealth and job creation for Nigerians within the petroleum and energy space.

CHALLENGES & GROWTH POTENTIAL

Fuels

As stated, going into a liberalized petrol pricing regime will guarantee steady product availability and sustain the supply channels which will ensure elimination of queues from filling stations. Initially, the cost of commuting as well as production of goods and services may go up, but as governments and their agencies and corporate bodies organize themselves and collaborate with stakeholders to engage in social schemes, the impact of high cost of living will be mitigated.

Lubes

We continue to record successes in our lubricant business portfolio primarily because the segment is fully deregulated and we have a strong brand and huge presence in the premium market segment. We have started reaping the returns on investments we made in our warehousing capacity and upscaling of raw materials, packaging and the finished imported products we carry. We have also tried to eliminate stock-outs in our product lines to safeguard and guarantee that our customers do not have to experiment using substandard or alternative lubricant solutions for their vehicles

Cost of clearing goods from the ports has also seen an upward trajectory which has significantly impacted the unit cost of production.

Incident of various government agencies at State and Federal levels carrying out similar oversight responsibility, thereby duplicating efforts, increasing man hours and delay in the production and supply flow were common place. However, as a responsible corporate citizen, we continue to find systematic methods to minimize these bottlenecks to our own benefit.

The devaluation of the naira has meant cost of raw materials, and other product costs has significantly gone up. We have deployed a pragmatic approach in sourcing the required dollar to bring in on-spec products to meet our customers' needs, sometimes at a premium.

11 Hospitality

With the renovation and significant upgrade of the Lagos Continental Hotel, we continue to see steady increase in revenues witnessing 100% occupancy rate sometimes as we compete favorably with other top rated hotels around the Victoria Island corridor.

RESULTS

We are indeed pleased to report that we recorded a good performance in 2021 financial year. Our overall performance reveals the strategic business decisions made by our astute managerial team during the year despite the challenges of the post pandemic period presented in the market place. The Turnover for 2021 was N243.46B and the Profit after tax was N6.08B.

We are very pleased with our stewardship for the period and envisage more opportunities for further growth and expansion in the future years to come. With our renewed commitment and vigor, you can be rest assured your Company will strive for more growth and keep delivering impressive returns on investment.

INVESTMENTS

As mentioned earlier, we continue to see tremendous gains from the investments put in place. We have built a state of the art LPG plant which we commissioned during the year to push the domestic cooking gas penetration. This will lead to a cleaner environment as envisioned by the Federal Government through NNPC to replace firewood usage, reduce the depletion of the ozone layer, protect the rain forest and its associated wildlife. We have invested aggressively in LPG skids and continue to explore other potential sites and markets other than Lagos to increase sales.

We are also experiencing significant growth in the aviation market due to our tank holding capacity and fluid supply chain. We anticipate a greater market share in this segment of our business in no distant future.

Our investment choices have largely been skewed towards our non-regulated products in the marketplace. We continue to invest in our lubricant business segment maintaining optimal inventory of raw materials and finished goods due to the high and constant demand for Mobil branded lubricants. We continue to maintain a leading-edge petroleum marketing company that ensures growth in volume and market share in order to enhance investors' share value.

PEOPLE

Our dedicated employees always strive to deliver significant results in line with the strategic growth and objectives of 11Plc. On your behalf, I wish to thank them for all their exceptional effort and work culture, their diligence to duty and ethical standard, without their outstanding performance we would not have achieved these results. Their positive and proactive responses to the challenging business environment, their numerous personal and collective sacrifices cannot be over emphasized.

THE FUTURE

As we look forward to year 2022, we anticipate bigger economic growth and business opportunities, the leadership of your Company is poised to providing clear cut direction to mitigate against the challenges that may present itself. We are committed to seeking new areas of opportunity that will guarantee maximum utilization of our investment potentials and deployment of our assets to business segments that will generate more growth and earnings.

Chief Executive Officer’s Statement (contd.)

At this juncture, I seize this opportunity to thank you all, our dear shareholders for attending the Annual General Meeting and for the continued support you provide our Company as a whole.

I also want to thank the Board, Management, our valued Customers, other partners and stakeholders for supporting our business over the years and solicit for more understanding and support as the future remains bright and we are very positive of continued growth.

Thank you.

Adetunji Oyebanji

Managing Director/ Chief Executive Officer

Report of the Directors

For The Year Ended December 31, 2021

The Directors are pleased to present to the members of the Group, their report and the Audited Financial Statements for the year ended December 31, 2021.

STATE OF AFFAIRS

In the opinion of the Directors, the state of the Groups' affairs was satisfactory and no events have occurred since the balance sheet date that would affect the financial statements as presented.

ACTIVITIES

The Company is primarily engaged in the marketing of petroleum products and property business. The Petroleum Products Marketing segment generates from the sale of white products and lubricants. The Property Business segment generates income from the rent paid on its investment properties and service stations; and income from recently acquired Lagos Continental Hotel.

Results for the year

Company:

	N'000
Revenue	239,405,325
Profit before taxation	10,746,023
Profit after taxation	7,238,785

Your Board recommends for your approval a dividend of N3,065,059,719 that is 850 Kobo per share, subject to the deduction of withholding tax at the appropriate rate. The dividend represents 42% of the Company's after tax profit for the year.

If the recommended dividend is approved at the Annual General Meeting, all shareholders whose names were in the Register of members at the close of the business on Friday, April 22, 2022, shall have their designated bank accounts credited directly, on or before May 25, 2022. The Register of members will be closed from Monday, 25th April 2022 to Friday, 29th April, 2022 (both dates inclusive) for the purpose of updating the Register.

If the recommended dividend is approved, the profit retained in the Company as at December 31, 2021 will amount to ₦43,859,728,000 made up as follows:

	N'000
Retained earnings as at December 31, 2021	46,919,787
Proposed Dividends	(3,065,059)
Retained earnings after payment of Dividends	43,854,728

ROPERTY, PLANT AND EQUIPMENT

Information relating to changes in the fixed assets is given in Note 2 & 3 of the financial statements.

DIRECTORS

The following Directors were in office during the year ended December 31, 2021:

Mr. Ramesh Kansagra	Chairman (British)
Mr. Adetunji A. Oyebanji	Managing Director (Nigerian)
Mr. Ramesh Virwani	Executive Director(Indian)
Alh. Abdulkadir A. Mamman	Non-Executive Director (Nigerian)
Chief. Paul C. Obi	Non-Executive Director (Nigerian)
Mr. Rishi Kansagra	Non-Executive Director (British)
Sen. Daniel O. Aluko	Independent Non-Executive Director

BRIEF RESUME OF DIRECTORS

MR. RAMESH KANSAGRA

Mr. Ramesh Kansagra is a first class degree holder (BSc. Hons.) in Microbiology, University of London.

He is the Managing Director, Solai Holdings Limited (SHL) with over 30 years managing the Group. SHL has a Net Asset Value in excess of £240 million and are involved in oil trading, raw materials for the ceramics industry, agriculture and food industries processing with various investments in Africa and the United Kingdom.

Mr. Ramesh Kansagra is a recipient of the honorary award of the Member of the Federal Republic of Nigeria (MFR).

MR. ADETUNJI A. OYEBANJI

Mr. Adetunji A. Oyebanji obtained a Bachelor of Science Degree in Economics from the University of Lagos in June 1979. He also holds an MBA in Marketing from City, The University of London, United Kingdom and a Diploma in Marketing from the Chartered Institute of Marketing, United Kingdom.

He joined the then Mobil Oil Nigeria in December 1980 and has held several positions in the Company including Branch Manager North, Branch Manager West, Manager Fuels Services and Marketing Director. In addition, he has held several offshore appointments including Executive Director, Mobil Oil Ethiopia, Executive Director, Mobil Oil Cameroun and Manager Industrial and Wholesale Fuels (Africa/ Middle East), Exxon Mobil Petroleum & Chemicals Co. He was first appointed to the Board in December 2002 and after several foreign assignments was re-appointed in August 2007. In October 2008, he was appointed Chairman and Managing Director.

Mr. Oyebanji has attended numerous training programs at home and abroad including a two-year developmental assignment in 1993 at Mobil Corporation’s corporate headquarters in Virginia, USA.

He is a member of several professional bodies including Associate Membership of the Chartered Institute of Arbitrators, UK and is a Fellow of the National Institute of Marketing of Nigeria, the Institute of Credit Administration, Nigeria and the Institute of Directors Nigeria. He is also an attended Advanced Leadership Courses at the Thunderbird School of Global Management, Arizona, USA and the Lagos Business School of the Pan Atlantic University, Lagos.

Mr. Oyebanji remained in his role as the Managing Director after the acquisition of 60% ExxonMobil controlling shares in October 2016 by Nipco Investments Limited and the Change in Control in April 2017 and oversees the entire operations of the Company.

ALH. ABDULKADIR A. MAMMAN

A civil engineer by profession, Alh. Abdulkadir A. Mamman has over 25 years of experience in oil and gas sector.

He has successfully established and piloted numerous private Companies in oil and gas which includes Azkard International Limited and A.A. Mbamba Petroleum Group, since early 90s to date. He is one of the founding fathers of Nipco Plc, as well as its Group Executive Director.

He has served on the Boards of several regulatory agencies in the petroleum sector, including Petroleum Products Pricing & Regulatory Agency (PPPRA) and the Petroleum Equalization Fund (PEF).

He is the immediate past IPMAN National President and is currently the Chairman Board of Trustees of IPMAN. Alhaji Abdulkadir has also served the country under the Palliative Committee set up by then President, Chief Olusegun Obasanjo to cushion the effects of increase in price of petroleum products. A prestigious title holder of Sarki Hurmi Adamawa and a council member of the emirate.

MR. RAMESH VIRWANI

Mr. Ramesh Virwani is a chartered Accountant, with over 25 years' experience in the field of Finance and Accounts. He worked for Purebond Limited, United Kingdom in various capacities in different parts of Nigeria.

He joined Nipco Plc as a General Manager, Finance and Accounts in 2008; he became the Executive Director, Finance in January, 2011. He assumed the role of Executive Director and Chief Operating officer in 11Plc in April, 2017.

CHIEF PAUL CHUKWUMA OBI (KSC)

Chief Paul Obi, a Lawyer, has been in active legal practice for thirty years. A graduate of the University of Lagos, he is a Notary Public. He is also an Associate member, Chartered Institute of Arbitrators, London as well as a member of International Bar Association. He has a master's degree in Law with specialization in Oil and gas law and Practice. He has a strong flair for Commercial practice and Civil litigation.

He is the Managing Partner of P. C. OBI & Co, a firm of Legal Practitioners which he established in 1993. The firm P.C. Obi & Co is the external Legal Adviser to 11 Plc. The firm also serves as Company Secretaries and Legal Advisers to many other corporate institutions across many sectors. Chief Paul Obi sits on several boards and is the chairman of Sir Paul Obi foundation.

MR. RISHI KANSAGRA

Mr. Rishi Kansagra is a graduate of Harvard Business School and Somerville College, University of Oxford, having studied Philosophy, Politics and Economics.

He currently sits on various advisory Boards such as Vivo Energy, Iodine Global Network, Nipco plc, Bridge International Academies in Nigeria, as well as being an Executive Director of Solai Holdings- a group operating in oil and gas, manufacturing and logistics assets throughout East and West Africa since 2006.

He previously worked with Bank of England (2002 – 2004) and Chevron Corporation (2004-2006).

SENATOR DANIEL O. ALUKO

Senator Daniel Aluko was a graduate of the College of Energy and Petroluem Studies, Oxford England with a post graduate Degree in International Oil Trading and Pricing. He had his first degree in Geography with specialization in regional Planning from the University of Benin in 1982

He was the Executive Chairman of Alsteg & Midlands Limited and served as an external consultant to Chevron Nigeria Mid-Africa Strategic Business Unit. He retired as the Director**,** Government Affairs, Policy, Government and Public Affairs -Chevron Nigeria Mid Africa Strategic Business Unit (NMASBU) in January 2018. He had over 25 years' experience in the oil and gas industry.

He was also a Senator of the Federal Republic of Nigeria representing Ekiti South Senatorial District from 1999-2003. As a member of the 4th National Assembly, he served as the Chairman Senate Committee on Petroleum (Downstream) and Vice Chairman Senate Committee on Gas among other committees.

He was a member of several professional bodies with various awards to his credit. A recipient of fellowships & grants from foreign universities and bodies including the prestigious Stanford University Graduate School of Business.

He died on the 20th November, 2021.

APPOINTMENT OF A NEW DIRECTOR

One of our respected Directors in the person of Senator Daniel Olugbenga Aluko passed away on the 20th November, 2021. The casual vacancy was filled by the Board in the appointment of Hon. Lawal M. Idirisu (Hon. Lawal) in compliance with S.274(1), CAMA, 2020. The appointment of Hon. Lawal is subject to the approval of shareholders at the next General Meeting slated to be held on 24th May, 2022. The profile of Hon. Lawal is accessible on the Company's website https://11plc.com

DIRECTORS' INTEREST

The Directors' interest in the Issued Share Capital of the Company as recorded in the Register of Members and in the Register of Directors' holdings and contracts as notified by them for the purposes of section 275 of the Companies and Allied Maters Act are as follows:

	Number of Shares As at Dec 31, 2021	Number of Shares As at Dec 31, 2020
Mr. Adetunji Oyebanji	21,757	21,757

DIRECTORS INTEREST IN CONTRACTS

None of the Directors have notified the company for the purpose of section 303(1) of the Companies and Allied Matters Act 2020 of any declarable interest in contracts with which the company is involved up to 28th February, 2022.

Changes on the Board

There were no changes made on the Board for the year ended December 31, 2021

Directors' Remuneration

The Company ensures that remuneration paid to its Directors complies with the provisions of the National Code of Corporate Governance issued by its regulators.

In compliance with Section 257 of the Companies and Allied Matters Act, 2020 and Section 16(8) of the National Code of Corporate Governance for Public Companies as issued by the Financial Reporting Council of Nigeria, the company makes disclosure of its remuneration to its managers as follows:

Type of package Fixed	Description	Timing
Basic Salary	Part of gross salary package for Executive Directors and Managers only. Reflects the company competitive salary package and the extent to which the company's Objectives have been met for the financial year.	Paid monthly during the financial year.
Other allowances	Part of gross salary package for Executive Directors and Managers only. Reflects the company industry competitive salary package and the extent to which the company's objectives have been met for the financial year.	Paid at periodic intervals during the financial year.
Director fees	Paid annually on the day of the Annual General Meeting ('AGM') to Non-Executive Directors only.	Paid annually
Sitting allowances	Allowances paid to Non-Executive Directors only, for attending Board and Board Committee Meetings.	Paid after each Meeting.

INDEPENDENT AUDITORS

The Auditors, Messrs. Grant Thornton Nigeria have indicated their willingness to continue in office in accordance with Section 401(2) of the Companies and Allied Matters Act, 2020, A resolution will be proposed at the Annual General Meeting to authorize the Board of Directors to fix their remuneration.

AUDIT COMMITTEE

The members of the Audit Committee appointed at the last Annual General Meeting have met and will at this meeting, in accordance with the provisions of the Companies and Allied Matters Act, present their report to you.

MAJOR SHAREHOLDING

According to the Register of members, the shareholder below held more than 5% of the issued share capital of the Company as at December 31, 2021:

Nipco Investments Limited, which had 303,019,909 ordinary shares of 50kobo each, representing 84.03%.

ANALYSIS OF SHAREHOLDING

The Company's issued and paid up share capital as at December 31, 2021 was ₦180, 297,630.50 divided into 360,595,261 ordinary shares of 50 kobo each. The following is the analysis of shareholdings in the Register of members as at that date:

SHARE RANGE	NO. OF S'HOLDERS	%OF S'HOLDERS	NO. OF HOLDINGS	%OF S'HOLDING
1 - 1,000	21,136	69.80	6,993,588	1.94
1,001 - 10,000	8,380	27.67	22,380,613	6.21
10,001 - 50,000	663	2.19	12,316,617	3.42
50,001 - 100,000	59	0.19	4,121,827	1.14
100,001 - 500,000	1	0.00	2,629,107	0.73
500,001 - 1,000,000	40	0.13	7,785,324	2.16
1,000,001 - 10,000,000	2	0.00	1,348,276	0.37
10,000,001 & Above	1	0.00	303,019,909	84.03
TOTAL	**30,282**	**100**	**360,595,261**	**100**

FULLY PAID SHARE CAPITAL HISTORY

Bonus Year	Ratio	Units	52,450,220units (Initial Share Capital)
1981	1:2	26,225,110	78,675,330 (cumulative)
1984	1:4	19,668,832	98,344,162 (cumulative)
1987	1:3	32,781,388	131,125,550 (cumulative)
1994	1:10	13,112,550	144,238,105 (cumulative)
1999	1:3	48,079,368	192,317,473 (cumulative)
2002	1:4	48,079,368	240,396,841 (cumulative)
2007	1:4	60,099,210	300,496,051 (cumulative)
2011	1:5	60,099,210	360,595,261 (cumulative)

CONTRIBUTIONS AND CHARITABLE GIFTS

The Company made contributions, sponsorships and charitable gifts amounting to ₦1,650,000 in the year 2021 (2020 : ₦3,675,000).

The breakdown is as follows:

Association of Professional Women Engineers of Nigeria	250,000.00
Association of Energy Correspondents of Nigeria	600,000.00
Area B Police Station	800,000.00
	1,650,000.00

One Corporate Social Responsibility the company is very proud of is her well developed and impressive programme for students of tertiary institutions on industrial attachment. Almost the year round, students on attachment are offered opportunities to undergo well supervised training that promote acquisition of various management/technical skills on our operational sites. The Company has on consistent basis contribute positively to the communities within its business operations

EMPLOYMENT AND EMPLOYEES

The Company is an equal opportunity employer and does not discriminate on any grounds. Employment opportunities are open to all suitable qualified Nigerians irrespective of their place of origin, gender, age, sexual orientation, disability, political opinion or faith. The Company continues to pursue its policy of non-discrimination in recruitment and continued employment, offering physically challenged persons' career opportunities.

DISTRIBUTION OF PRODUCTS

The Company distributes its products through a network of outlets and distributors as well as some direct sales to end-users. Fuel products are supplied from the company's terminal at Apapa Lagos, PPMC depots and third-party terminals. Our route to the lubricants market is through accredited distributors across the country.

BY ORDER OF THE BOARD

Chris-Olumayowa Meseko
FRC/2018/NBA/00000019003
Company Secretary

Dated this 29 day of March, 2022

For The Year Ended December 31, 2021

The Company is committed to the highest standard of corporate governance in all its activities and conducts its business with utmost integrity, taking into account the legitimate interest of all its stakeholders.

This statement describes the Company's corporate governance practices that were in place throughout the financial year ended December 31, 2021.The Company ensures compliance with both the National Code of Corporate Governance, 2018 and Securities and Exchange Commission's guidelines. The Company's Code of Corporate Governance is continuously reviewed to align with additional legal and regulatory requirements.

The Company recorded 100% compliance with required statutory returns to Corporate Affairs Commission, Securities and Exchange Commission, The Financial Reporting Council of Nigeria, NASD OTC Market and other regulatory bodies while appropriate disclosures concerning the business were made available periodically as required by relevant laws and regulations.

The Board of Directors

The primary function of the Board of Directors (the Board) is to provide effective leadership and direction to enhance the long-term value of the Company to its shareholders and other stakeholders. The Board oversees the business affairs of the Company. The Board has the overall responsibility for reviewing the strategic plans and performance objectives, financial plans and annual budget, key operational initiatives, major funding and investment proposals, financial performance reviews, and corporate governance practices.

In addition, the principal duties of the Board include:

- Setting the Company's strategic objective and ensuring that the necessary financial and human resources are in place for the Company to meet its objectives.
- Overseeing the process for evaluating the adequacy of internal control, risk management, financial reporting and compliance.
- Appointing the Company's Chief Executive Officer and approving the remuneration policies and guidelines for the Board and senior management.
- Reviewing the performance of senior management and overseeing succession planning for senior management.
- Setting the Company's values and standards (including ethical standards) and ensuring those obligations to shareholders and other stakeholders are understood and met.

Board Size and Board Composition

As at December 31, 2021, the Board comprised seven directors; 2 of which are Executive Directors whilst 4 are Non-Executive Directors and 1 Independent Non-Executive Director. In taking into account the nature and scope of the Company's businesses, the Board believes that the current composition and size provides sufficient diversity without interfering with efficient decision-making.

Roles of the Chairman and the Chief Executive Officer

The Chairman and the CEO functions in the Company are assumed by different individuals. The Chairman, Mr. Ramesh Kansagra, is a Non-Executive Director, while the Chief Executive Officer (CEO), Mr. Adetunji Oyebanji, is an Executive Director.

There is a clear division of responsibility between the Chairman and CEO, which strikes a balance in power and authority at the top of the Company.

The Chairman:

- Is responsible for leadership of the Board and is pivotal in creating the conditions for overall effectiveness of the Board, board committees and individual directors.
- Takes a leading role in the Company's drive to achieve and maintain a high standard of corporate governance with the full support of the Directors, Company Secretary and Management.
- Approves the agendas for the Board meeting and ensures sufficient allocation of time for thorough discussion of agenda items.
- Promotes an open environment for debates and ensures Non-Executive Directors are able to speak freely and contribute effectively.
- Exercises control over quality, quantity and timelines of information flow between the Board and management.
- Provides close oversight, guidance, advice and leadership to the CEO and management.
- Plays a pivotal role in fostering constructive dialogue between shareholders, the Board and management at AGMs and other shareholders' meetings.

The CEO is the highest ranking executive officer of the Company. The CEO is responsible for:

- Running the day-to-day business of the Company, within the authorities delegated to him by the Board.
- Ensuring implementation policies and strategy across the Company as set by the Board.
- Day-to-day management of the executive and senior management team.
- Leading the development of senior management within the Company with the aim of assisting in the training and development of suitable individuals for future director roles.
- Ensuring that the Chairman is kept appraised, in a timely manner, of issues faced by the Company and of any important events and developments.
- Leading the development of the Company's future strategy including identifying and assessing risks and opportunities for the growth of its business and reviewing the performance of its existing businesses.

Role of Non-Executive Directors

The Board and management fully appreciate that an effective and robust Board whose members engage in open and constructive debate, and challenge management on its assumptions and proposals, is fundamental to good corporate governance.

The Company has adopted initiatives to put in place processes to ensure that Non-Executive Directors have sufficient time and resources to discharge their oversight function effectively. These initiatives include that:

Regular informal meetings are held by management to brief the Non-Executive Directors on prospective deals and potential developments at an early stage, before formal Board's approval is sought.

Periodic information papers and board papers on the latest market developments and trends, and key business initiatives are circulated to Non-Executive Directors on a timely basis to afford the directors time to review them.

The Company has also made available on the Company's premises an office for use by the Non-Executive Directors at any time for the Non-Executive Directors to meet regularly without the presence of management.

Directors' Attendance at Board Meetings

DIRECTORS	**March 29, 2021**	**May 18, 2021**	**July 28, 2021**	**October 28, 2021**
Mr. Ramesh Kansagra	✓	✓	✓	✓
Mr. Adetunji Oyebanji	✓	✓	✓	✓
Alh. Abdulkadir A. Mamman	✓	✓	✓	✓
Chief Paul C. Obi	✓	✓	✓	✓
Mr. Ramesh Virwani	✓	✓	✓	✓
Mr. Rishi Kansagra	✓	✓	✓	✓
Sen. Daniel O. Aluko	✓	✓	✓	✓

Keys

✓ **= Present**

Board Committee

Finance, Risk, Governance and General Purpose Committee

The Board has delegated certain functions to its committee on Finance, Risk, Governance and General Purposes; the Committee has its own written terms of reference whose actions are reported to and monitored by the Board. The Board accepts that while this board committee has the authority to examine particular issues and will report to the Board with its decisions and/or recommendations, the ultimate responsibility on all matters lies with the Board. The Committee makes recommendation to the Board after its meetings. The setting up of the Committee is in compliance with the recommendation of the Ad-hoc committee that was set up by the Board to review and advise it on the general provisions in the National Code of Corporate Governance, 2018 issued by the Financial Reporting Council. The Committee has four members and was chaired by Sen. Daniel O. Aluko, an Independent Non-Executive Director. The Company Secretary serves as Secretary to the Committee.

The terms of reference of the committee include but not limited to the following:

- Regular review and assess the size and composition of the Board and Board Committees, and recommend the appropriate Board structure, size, age, skills, competencies, composition, knowledge, experience and background in line with needs of the business and the diversity required to fully discharge the Board's duties.
- Recommendation of membership criteria for the Board, Board Committee and subsidiary company Board.
- Identification at the request of the Board of specific individuals for nomination at Executive level of Management and to make recommendations on the appointment and election of New Directors to the Board.
- Review of the effectiveness of the process for the selection and removal of Directors and to make recommendations where appropriate.
- Ensure that there are approved policies for best corporate governance practice.
- Regular monitoring of compliance with Company's policies, code of ethics and business conduct.
- The review of the effectiveness of Company's overall risk management strategy.
- The identification and evaluation of new strategic risks including corporate matters involving regulatory, business development issues, etc.
- Review of the risk scorecard and determination of the risks to be escalated to the Board.
- Review the activities, findings, conclusions and recommendations of the auditors relating to the company's financials.
- Review the Management Letter of the External Auditor and Management's response thereto.
- Review and recommend to the Board for approval, the contingency plan for specific risks.
- Conduct periodic review of changes in the economic and business environment, including emerging trends and other factors relevant to the company's risk profile.
- Handle any other issue referred to the Committee from time to time by the Board.

Attendance at Finance, Governance and General Purpose Committee

MEMBERS	April 28, 2021	December 7, 2021
Sen. Daniel O. Aluko	✓	X
Alh. Abdulkadir A. Mamman	✓	✓
Chief Paul C. Obi	✓	✓
Mr. Ramesh Virwani	✓	✓

Keys

✓ **= Present**

X = Deceased

Statutory Audit Committee

The Statutory Audit Committee was established in line with Section 404 (2) (CAMA, 2020). In compliance with the provision of the CAMA, 2020 membership of the Committee is Five (Three shareholders' representatives and two directors' representatives). The Committee is chaired by Mr. Esan Ogunleye, a shareholder's representative while the Company Secretary serves as the Secretary to the Committee. The Committee meets every quarter, but could also meet at any other time, should the need arise. The Chief Financial Officer, Audit and Control Manager as well as the External Auditors are invited from time to time to make presentation to the Committee. All members of the Committee are financially literate.

The functions of the Statutory Audit Committee as listed in the terms of reference are:

- Ascertain whether the accounting and reporting policies of the Company are in accordance with legal requirements and agreed ethical practices.
- Review the scope and planning of audit requirements.
- Review the findings on management matters in conjunction with external auditors and departmental responses thereon.
- Keep under review the effectiveness of the Company's system of accounting and internal control.
- Make recommendations to the Board in regard to the appointment, removal and remuneration of external auditors of the Company to ensure the independence and objectivity of the external auditors and that there is no conflict of interest which could impair the independent judgment of the external auditors.
- Authorize the internal auditors to carry out investigations into any activities of the Company which may be of interest or concern to the Committee.
- Assist in the oversight of the integrity of the Company's financial statements and establish and develop the internal audit function.
- Make a recommendation to the Board on the Dividend payout.

Attendance at Audit Committee Meetings

MEMBERS	March 29, 2021	April 28, 2021	July 27, 2021	October 28, 2021	January 27, 2022
Oloye Esan Ogunleye	✓	✓	✓	✓	✓
Mr. Raphael Oluwole Osayameh	✓	✓	✓	✓	✓
Barrister G. Adetutu Siyonbola	✓	✓	✓	✓	✓
Alh. Abdulkadir A. Mamman	✓	✓	✓	✓	✓
Chief. Paul C. Obi	✓	✓	✓	✓	✓

Keys

✓ **= Present**

Induction and Training of Directors

The Company conducts orientation programs for any new directors to familiarize newly appointed directors with business and governance policies. The orientation programs give directors an understanding of the Company's business to enable them to assimilate into their new roles. The program also allows the new directors to get acquainted with senior management, thereby facilitating board interaction and independent access to senior management. The Company attaches great importance to training its Directors and for this purpose, continuously offers training and education from reputable governance institution to its Directors, in order to enhance their performance on the Board and the various committees to which they belong.

Board Performance Evaluation

In line with the NCCG, the Board engaged the firm of Lawfield Corporate Services (LCS) to undertake a Board Evaluation exercise for the year 2021. The firm also undertook a Corporate Governance audit of the Company as part of the exercise. A summary of LCS's findings are contained on pages 26 & 27 of this Annual Report and Accounts. Based on the results of the Corporate Governance audit of the Company carried out by LCS, the Board is satisfied that the Company has substantially complied with the requirements of the NCCG. The Board is committed to ensuring that the identified areas of improvement are addressed promptly and exhaustively.

Access to Information

Management recognizes the importance of ensuring the flow of complete, adequate and timely information to the directors on an ongoing basis to enable them make informed decisions to discharge their duties and responsibilities.

In order to allow directors sufficient time to prepare for the meetings, all Board and Board committee papers are distributed to the directors at least a week in advance of the meeting. Any additional material or information requested by the directors is promptly furnished. Employees who are able to provide additional insight into matters to be discussed are invited during Board and committee meetings.

The Board on its part recognizes the need to communicate and disseminate information regarding the operations and management of the company to all relevant stakeholders (including shareholders, regulatory authorities, media, analysts and the general public).

Independent Professional Advice

The Board has a process for directors, either individually or as a group, in the furtherance of their duties, to take independent professional advice, if necessary, at the company's expense.

Accountability and Audit

The Company recognizes the importance of providing the Board with accurate and relevant information on a timely basis. The reports keep the Board members informed of the Company's performance and position.

The directors are responsible for preparing the financial statement of the Company and ensuring that the financial statements are prepared in accordance with statutory requirements and applicable accounting standards. The Board also ensures timely publication of the financial statements of the Company.

Internal Control and Risk Management

The Company has established an in-house internal audit function. The internal audit is an independent function within the Company. The Head of Internal Audit reports directly to the Audit Committee functionally and to the CEO administratively.

The primary role of internal audit function is to assist the Board and senior management to meet the strategic and operational objectives of the Company, by providing an independent and objective evaluation of the adequacy and effectiveness of risk management, controls and governance processes. The Company's internal audit approach is aligned with the Company's risk management framework by focusing on key financial, operational, compliance and information technology risks. The annual internal audit plan is reviewed and approved by the Audit Committee. All internal audit findings, recommendations and status of remediation, are circulated to the Audit Committee, the CEO, the external auditors and relevant senior management.

The Head of Internal Audit presents the internal audit findings to the Board. The internal auditors have unfettered access to all the Company's documents, records, properties and personnel, including the audit Committee.

Code of Business Conduct and Ethics

The Board is committed to conducting all business activities, legally, ethically and in accordance with the highest standards of integrity and propriety.

The Board promotes an ethical corporate culture. Every Director and employee subscribes to comply with the Company's Standards of Business Conduct which covers our business principles and ethics.

Compliance Statement

The Company has complied with the requirements of the Securities and Exchange Commission's Guidelines on Corporate Governance for Public Companies in Nigeria and the NCCG, 2018.

The Company complied with the requirements guiding its operations and activities throughout the year and ensures that its existence and operations remain within the law.

Whistle-Blowing Policy

The Company is committed to a high standard of ethical conduct and adopts a zero tolerance approach to fraud. The Company will treat all information received confidentially and protect the identity and the interest of all whistleblowers.

All cases reported are objectively investigated and appropriate remedial measures are taken where warranted. Matters requiring immediate or urgent attention are reported immediately to the Audit Committee Chairman.

On an ongoing basis, the whistle-blower policy is covered during staff training and periodic communication to all staff as part of the Company's efforts to promote awareness of fraud control.

Securities Trading Policy

The Company has put in place a securities trading policy which has been circulated to all directors, employees and counterparts who may at any time possess inside or material information about the Company. This is to guard against situations where such personnel in possession of confidential and price sensitive information deal with Company's securities in a manner that amounts to insider trading.

In addition to the above, the company makes necessary disclosure as required under Rule 111 of the Securities and Exchange Commission which stipulates that Directors and top Management employees and other insiders of public companies shall notify the SEC of any sale or purchase of shares in the company, not later than forty-eight (48) hours after such activity.

Communication Policy
The Board and Management of the Company ensure that communication and dissemination of information regarding the operations and management of the company to shareholders, stakeholders and the public is timely, accurate and continuous, to give a balanced and fair view of the company's financial and non-financial matters. The company's website http://www.11 Plc.com is constantly updated with information as events occur.

External Auditors' Report
The Company conducts a review of the management letters provided by the External Auditors Annual Audit. The objective is to ensure that all identified deficiencies are promptly corrected and recommendations implemented in line with approved best practices and local regulatory guidelines.

Complaints Management Policy
The Company has put in place a complaints management policy framework to resolve complaints arising from issues covered under the Investments and Securities Act, 2007 (ISA). This can be found on the Company's website.

Sustainability Policy

The Company's 's sustainability policy aligns with its sustainability strategy in achieving the following goals:

- Shared Prosperity in the area of enhancing local content & capacity, developing local skills and social investment
- Responsible operations with focus on safety and wellness, responsible oil and gas marketing organization
- Environmental stewardship
- Equality & Transparency through good corporate governance practice and promoting equality.
- Corporate Social responsibly – We focus to establish sustainable partnership with our stakeholders within our policy guidelines on Community development.

Safety, Security, Health & Environment (SSHE)

The Company takes pride in its Safety, Security, Health & Environment programs (SSHE). The Company takes the health of its employees seriously; consequently, it has always maintained an on-site well-equipped Clinic manned by qualified and competent medical personnel. In addition, the Company also engages top health care providers to look after the health care needs of employees and their dependents. We comply with relevant statutory provisions and regulations on SSHE. In addition to the foregoing, the company annually organizes awareness programs such as the 2021 SSHE Week with a theme “The Monster Called Shortcut”, the provision of a well manned Firefighting Truck/Tender for any emergencies and many other related activities, to mention a few.

Company Secretary

Directors have separate and independent access to the Company Secretary. The Company Secretary is responsible for, among other things, ensuring that Board procedures are observed and that Company’s Memorandum and Articles of Association, relevant rules and regulations, as well as laws are complied with. He also assists the Chairman and the Board in implementing and strengthening corporate governance practices and processes, with a view to enhancing long-term shareholder value.

The appointment and the removal of the Company Secretary is subject to the Board’s approval.

Shareholders Participation and Protection of Shareholders’ Rights

The Company recognizes the importance of maintaining transparency and accountability to its shareholders. The Board ensures that all the Company’s shareholders are treated equitably and the rights of all investors, including minority shareholders are protected.

The Company is committed to providing shareholders with adequate, timely and sufficient information pertaining to changes in the Company’s business activities, financial performance and other business related matters. This is done in line with the Code of Conduct for shareholders issued by the Securities and Exchange Commission.

All general meetings of shareholders are convened by the Board in accordance with the provisions of the Companies and Allied Matters Act and notices of meetings, agenda and all other statutory notices are communicated to the shareholders within the time specified by the laws.

The Company encourages shareholders’ participation during the Annual General Meeting which is held in an accessible location. Shareholders are able to proactively engage the Board and management on the Company’s business activities, financial performance and other business related matters.

Evaluation of the impact of COVID-19

The Corona Virus (COVID 19) Pandemic had an impact on the economy. Our priority remained protecting the health, safety and welfare of employees, customers and partners. We regularly monitored & evaluated the Company’s financial position and performance in the light of the pandemic; our balance sheet remained strong.

BY ORDER OF THE BOARD

Chris-Olumayowa Meseko
FRC/2018/NBA/00000019003
Company Secretary

Dated this 29 day of March, 2022.

Company Secretary

OLURANTI OKE

Legal Practitioner & Corporate Governance Consultant
20, Adebowale Street, Ojodu, Lagos

Tel No:08038203282 Email: rantibabs@gmail.com

February 14, 2022

The Chairman

Board of Directors

11 Plc

1, Mobil Road

Apapa, Lagos.

Dear Sir,

REPORT OF THE EXTERNAL CONSULANTS ON THE PERFORMANCE OF THE BOARD OF DIRECTORS OF 11 Plc FOR THE YEAR ENDED DECEMBER 31, 2021.

Oluranti Oke was engaged by 11 Plc ("the Company") to carry out an evaluation of the performance of the Board of Directors for the year-ended December 31, 2021 in line with the provisions of **Section 15.6 of the Securities and Exchange Commission Code (the SEC Code),** and **Section 14.1 of the National Code of Corporate Governance (NCCG)** as well as global best practices on Corporate Governance. The appraisal entailed a review of the Company's corporate and statutory documents, Minutes of Board and Committee meetings, policies and other ancillary documents.

To ascertain the extent of compliance with relevant corporate governance principles, and the performance of the Board in general, we benchmarked the Company's corporate governance structures, policies and processes against the provisions of the SCCG and NCCG Codes as well as global best practices and considered the following seven key corporate governance themes:

1. Board Structure and Composition;
2. Strategy and Planning;
3. Board Operations and Effectiveness;
4. Measuring and Monitoring of Performance;
5. Risk Management and Compliance;
6. Corporate Citizenship; and
7. Transparency and Disclosure

In general, the Company has established satisfactory board processes that will encourage open debates, consideration of board matters and participation of members in decision making. By industry benchmarks, the board has satisfactory board practices, corporate governance framework and risk management framework.

Save for a continuing gender imbalance in composition, the board is comprised of the right mix of skills and experience. We have recommended the appointment of a female Director to fill the position of the Independent Non- Executive Director who became deceased during the period under review.

Other recommendations are contained in the full report.

Yours faithfully,

Oluranti Oke

FRC/2013/NBA/00000000646

Statement of Directors' Responsibilities

The Companies and Allied Matters Act requires the directors to prepare the financial statements for each financial year that give a true and fair view of the state of financial affairs of the Group at the end of the year and of its profit or loss. This responsibility includes:

a) ensuring that the Group keeps proper accounting records that disclose, with reasonable accuracy, the financial position of the Group and comply with the requirements of the Companies and Allied Matters Act.

b) designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; and

c) preparing the Group's financial statements using the suitable accounting policies supported by reasonable and prudent judgments and estimates that are consistently applied.

The directors accept responsibility for the annual financial statements, which have been prepared using the appropriate accounting policies supported by reasonable and prudent judgments and estimates, in conformity with International Financial Reporting Standards (IFRS) and with the requirements of the Companies and Allied Matters Act 2020 and in compliance with the Financial Reporting Council (FRC) Act.

The directors are of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the company and of its profit or loss. The directors further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements as well as adequate systems of internal financial control.

Nothing has come to the attention of the directors to indicate that the Group will not remain a going concern for at least twelve months from the date of this statement.

Adetunji A. Oyebanji
Managing Director
Dated this 29 day of March, 2022
FRC/2014/IODN/00000007151

Virwani Ramesh
Executive Director
Dated this 29 day of March, 2022
FRC/2014/ANAN/00000009240

Statement of Corporate Responsibility on Preparation of Financial Statements

Further to the provision of section 405 of the Companies and Allied Matters Act, 2020, we the Managing Director/CEO and Finance Director of 11 Plc (the Company) respectively hereby certify as follows:

a) that we have reviewed the Audited Financial Statements (AFS) of the Company for the year ended December 31, 2021.

b) that the AFS represents the true and correct financial position of our Company as at the said date of December 31, 2021.

c) that the AFS does not contain any untrue statement of material fact or omit to state a material fact, which would make the statements misleading.

d) that the AFS fairly presents, in all material respects, the financial condition and results of operation of the company as of and for the year ended December 31, 2021.

e) that we are responsible for establishing and maintaining internal controls and affirm that the company's internal controls were effective as of December 31, 2021.

f) that all significant deficiencies in the design or operation of internal controls which could adversely affect the Company's ability to record, process, summarise and report financial data have been disclosed to the Independent Auditor and the Audit Committee.

Adetunji A. Oyebanji	**Adaku Nwachukwu**
Managing Director	Accounting Manager
Dated this 29 day of March, 2022	Dated this 29 day of March, 2022
FRC/2014/IODN/00000007151	FRC/2014/ICAN/00000007154

Grant Thornton

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF 11 PLC

Chartered Accountants

Grant Thornton Nigeria
2A Ogalade Close
Off Ologun Agbaje Str.
Off Adeola Odeku Str.
Victoria Island, Lagos
P. O. Box 5996 Surulere,
Lagos - Nigeria.

T +2348167149350
T +2349071259650
T +2348057849477
LinkedIn: grantthorntonnigeria
www.grantthornton.com.ng

Opinion

We have audited the consolidated financial statements of **11 Plc (the "Company"), and its subsidiary (the "Group")**, which comprise of the consolidated statement of financial position as at **31 December 2021**, the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs), the Financial Reporting Council of Nigeria Act No. 6, 2011 and the provision of the Companies and Allied Matters Act, 2020

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current year. The key audit matters are not a comprehensive reflection of all matters discussed. These matters were addressed in the context of our audit of the consolidated financial statements, as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined that there are no the key audit matters to be communicated in our report.

We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

Other Information

The directors are responsible for the other information. The other information comprises of the Managing Director's Foreword, Chairman's Statement, Report of the Directors, Corporate Governance Report, Statement of Directors' Responsibilities, Report of the Statutory Audit Committee and Other National Disclosures, which we obtained prior to the date of this report, and the Annual Report, which is expected to be made available to us after that date.

Other information does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard. When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRSs, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as going concern and using the intends to indicate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

i) Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

ii) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstance, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

iii) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

iv) Conclude on the appropriateness of management's use of the going concern of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

v) Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transaction and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

The Companies and Allied Matters Act, 2020 requires that in carrying out our audit we consider and report to you on the following matters. We confirm that:

i) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit.

ii) In our opinion, proper books of account have been kept by the company; and

iii) The Group's Consolidated Statement of Financial Position and Consolidated Statement of Profit or Loss and Other Comprehensive Income are in agreement with the books of account.

29 March 2022

Uchenna Okigbo, FCA
FRC/2016/ICAN/00000015653
For: GRANT THORNTON
(Chartered Accountants)
LAGOS, NIGERIA.

Report of the Audit Committee

To the Members of 11Plc

In compliance with Section 404 sub-section 7 of the Companies and Allied Matters Act, 2020, the committee reviewed the audited financial statements of the Group for the year ended December 31, 2021 and report as follows:

1. The accounting and reporting policies of the Group are consistent with legal requirements and agreed ethical practices.
2. The scope and planning of the external audit was adequate.
3. The Group maintained effective systems of accounting and internal control during the year.
4. Having reviewed the External Auditors' findings and recommendations, we are satisfied with management responses thereon.

Oloye Esan Ogunleye
FRC/2013/CIBN/00000003821
Chairman,
Audit Committee.

Dated this 28 day of March, 2022

Members of Audit Committee:

Barr. G. Adetutu Siyonbola	FRC/2019/NBA/00000019583
Mr. Raphael Osayameh	FRC/2013/CIBN/00000003190
Alhaji Abdulkadir A. Mamman	FRC/2021/008/00000022657
Chief Paul C. Obi	FRC/2014/NBA/00000009236

Consolidated and Separate Statement of Financial Position for the year ended as at December 31, 2021

		Group		Company	
	Note(s)	2021 N. '000	2020 N. '000	2021 N. '000	2020 N. '000
Assets					
Non-current assets					
Property plant and equipment	2	44,071,307	37,900,172	22,447,962	17,742,970
Investment property	3	15,485,562	18,222,889	15,485,562	18,222,889
Right-of-use-assets	6	1,810,224	1,846,256	1,810,224	1,846,256
Intangible assets	5	9,216	21,164	9,216	21,164
Investments in Subsidiary	7	-	-	22,100,000	22,100,000
Prepayments	9	23,673	37,234	23,673	37,234
		61,399,982	58,027,715	61,876,637	59,970,513
Current assets					
Inventories	10	18,080,574	9,056,750	17,870,814	8,974,765
Trade and other receivables	11	14,610,841	10,645,834	18,006,106	11,454,789
Prepayments	9	11,116,964	4,743,465	11,081,479	4,715,152
Cash and cash equivalents	14	18,012,074	10,582,280	17,693,269	10,333,627
		61,820,453	35,028,329	64,651,668	35,478,333
Total assets		123,220,435	93,056,044	126,528,305	95,448,846
Equity and Liabilities					
Equity					
Share capital	15	180,298	180,298	180,298	180,298
Share premium	15	14,380	14,380	14,380	14,380
Retained earnings	16	42,472,030	39,456,210	46,916,787	42,742,892
Total equity		42,666,708	39,650,888	47,111,465	42,937,570
Non current liabilities					
Deferred income	19	8,208,587	10,609,117	8,208,587	10,609,117
Deferred tax liability	8	5,622,110	4,829,400	5,622,110	4,829,400
Borrowings	17	10,000,000	5,000,000	10,000,000	5,000,000
Total non-current liabilities		23,830,697	20,438,517	23,830,697	20,438,517
Current liabilities					
Trade and other payables	22	43,961,720	24,919,231	42,824,833	24,025,351
Borrowings	17	4,000,000	-	4,000,000	-
Deferred income	19	6,796,501	7,167,901	6,796,501	7,167,901
Current tax payable	21	1,964,809	583,250	1,964,809	583,250
Bank overdraft	14	-	296,257	-	296,257
Total current liabilities		56,723,030	32,966,639	55,586,143	32,072,759
Total liabilities		80,553,727	53,405,156	79,416,840	52,511,276
Total Equity and Liabilities		123,220,435	93,056,044	126,528,305	95,448,846

The accounting policies and notes on pages 37 to 84 form an integral part of these financial statement.

The financial statements, accounting policies and the notes were signed on behalf of the Board of Directors on March 29, 2022 by:

A. A. OYEBANJI
(FRC/2014/IODN/00000007151)
MANAGING DIRECTOR

RAMESH VIRWANI
FRC/2014/ANAN/00000009240
EXECUTIVE DIRECTOR

A.B. NWACHUKWU
FRC/2014/ICAN/00000007154
ACCOUNTING MANAGER

Consolidated and Separate Statement of Profit or Loss for the year ended as at December 31, 2021

		Group		Company	
	Note(s)	2021 N.'000	2020 N.'000	2021 N.'000	2020 N. '000
Revenue	24	243,457,406	165,496,427	239,405,325	163,907,942
Cost of sales	26	(223,503,391)	(152,676,159)	(223,025,193)	(152,516,303)
Gross profit		**19,954,015**	**12,820,268**	**16,380,132**	**11,391,639**
Other income	25	8,306,158	9,076,241	8,306,158	9,076,241
Selling and distribution expenses	27	(8,198,898)	(6,467,220)	(8,198,898)	(6,467,220)
Administrative expenses	27	(10,131,884)	(9,480,549)	(5,399,926)	(4,765,238)
Other operating expense	27	(31,775)	-	(31,775)	-
Operating profit		**9,897,616**	**5,948,740**	**11,055,691**	**9,235,422**
Finance income	29	302,058	229,378	302,058	229,378
Finance costs	28	(611,726)	(475,858)	(611,726)	(475,858)
Profit before taxation		**9,587,948**	**5,702,260**	**10,746,023**	**8,988,942**
Income tax expense	30	(3,507,238)	(2,758,074)	(3,507,238)	(2,758,074)
Profit for the year		**6,080,710**	**2,944,186**	**7,238,785**	**6,230,868**
Other comprehensive income for the year net of taxation		**-**	**-**	**-**	**-**
Total comprehensive income for the year net of taxation		**6,080,710**	**2,944,186**	**7,238,785**	**6,230,868**
Per share information					
Basic earnings per share (kobo)	31	**1,686**	**816**	**2,007**	**1,728**

The accounting policies and notes on pages 37 to 84 form an integral part of these financial statements.

Consolidated and Separate Statement of Changes in Equity for the year ended as at December 31, 2021

	Share capital N '000	Share premium N '000	Retained earnings N '000	Total equity N '000
Group				
For the year ended December 31, 2020				
Balance as at January 1, 2020	180,298	14,380	39,486,935	39,681,613
Profit for the year	-	-	2,944,186	2,944,186
Total	180,298	14,380	42,431,121	42,625,799
Dividends	-	-	(2,974,911)	(2,974,911)
Balance as at December 31, 2020	**180,298**	**14,380**	**39,456,210**	**39,650,888**
For the year ended December 31, 2021				
Balance as at January 1, 2021	180,298	14,380	39,456,210	39,650,888
Asset write off	-	-	170	170
Profit for the year	-	-	6,080,710	6,080,710
Total	180,298	14,380	45,537,090	45,731,768
Dividends	-	-	(3,065,060)	(3,065,060)
Balance as at December 31, 2021	**180,298**	**14,380**	**42,472,030**	**42,666,708**
Company				
For the year ended December 31, 2020				
Balance as at January 1, 2020	180,298	14,380	39,486,935	39,681,613
Profit for the year	-	-	6,230,868	6,230,868
Total	180,298	14,380	45,717,803	45,912,481
Dividends	-	-	(2,974,911)	(2,974,911)
Balance as at December 31, 2020	**180,298**	**14,380**	**42,742,892**	**42,937,570**
For the year ended December 31, 2021				
Balance as at January 1, 2021	180,298	14,380	42,742,892	42,937,570
Asset write off	-	-	170	170
Profit for the year	-	-	7,238,785	7,238,785
Total	180,298	14,380	49,981,847	50,176,525
Dividends	-	-	(3,065,060)	(3,065,060)
Balance as at December 31, 2021	**180,298**	**14,380**	**46,916,787**	**47,111,465**
Note(s)	15	15	16	

The accounting policies and notes on pages 37 to 84 form an integral part of these financial statements.

Consolidated and Separate Statement of Cash Flows for the year ended as at December 31, 2021

		Group		Company	
	Note(s)	2021 N. '000	2020 N. '000	2021 N. '000	2020 N. '000
Cash flows from operating activities					
Profit before taxaton		9,587,948	5,702,260	10,746,023	8,988,942
Adjustment for non cash items					
Net finance cost	28&29	309,668	246,480	309,668	246,480
Depreciation of PPE and investment property	2&3	5,100,343	4,882,613	3,584,463	3,393,846
Depreciation of right-of-use asset	6	262,471	216,364	262,471	216,364
Amortization of intangible assets	5	11,948	23,532	11,948	23,532
Expected credit loss	12	38,421	22,513	33,564	22,513
Gain on Sale of Property, Plant and Eqiupment	2	-	(270,302)	-	(270,302)
Amortisation of deferred rental income	19	(7,866,401)	(7,660,720)	(7,866,401)	(7,660,720)
Exchange gain		(1,252,894)	(102,937)	(1,252,894)	(102,937)
Operating profit before working capital changes		**(3,396,444)**	**(2,642,458)**	**(4,917,181)**	**(4,131,224)**
Working capital adjustments/changes					
(Increase)/Decrease in inventories	10	(9,023,824)	8,203,176	(8,896,049)	7,738,675
(Increase)/Decrease in due from related companies	11	0	7,236,876	(3,730,685)	6,169,106
(Increase)/Decrease in trade receivables and bridging claims	11	(2,789,911)	(2,830,891)	(2,405,081)	(2,830,891)
(Increase)/Decrease in other debtors and prepayments	11	(7,573,873)	(2,776,261)	(6,802,298)	(2,489,133)
(Increase)/Decrease in due to related companies	22	8,028,932	5,133,200	8,085,970	4,933,494
Increase/(Decrease) in trade creditors & bridging allowance	22	6,978,526	(1,442,657)	6,637,574	(1,709,858)
Increase/(Decrease) in other creditors and accruals	22	4,035,032	2,355,943	4,075,938	1,928,967
Net changes in current assets and liabilities		**(345,118)**	**15,879,386**	**(3,034,631)**	**13,740,361**
Income taxes paid	21	(1,332,553)	(3,596,459)	(1,332,553)	(3,596,459)
Rental income received	19	5,094,471	3,214,408	5,094,471	3,214,408
Net cash generated from operating activities		**9,608,304**	**18,557,137**	**6,556,129**	**18,216,027**
Cash flows from investing activities					
Purchase of property, plant and equipment	2	(8,567,260)	(12,382,759)	(5,585,237)	(12,290,303)
Proceeds from sale of property, plant and equipment and investment property	2&3	33,281	275,140	33,281	275,140
Interest received	29	302,058	229,378	302,058	229,378
Net cash used in investing activities		**(8,231,921)**	**(11,878,241)**	**(5,249,898)**	**(11,785,785)**
Cash flows from financing activities					
Borrowing	17	9,000,000	1,383,000	9,000,000	1,383,000
Dividend paid	32	(3,065,060)	(2,974,911)	(3,065,060)	(2,974,911)
Finance to purchase right-of-use-assets	6	(226,440)	(535,150)	(226,440)	(535,150)
Interest Paid	28	(611,726)	(475,858)	(611,726)	(475,858)
Net cash used in financing activities		**5,096,774**	**(2,602,919)**	**5,096,774**	**(2,602,919)**
Net (Decrease)/Increase in cash and cash equivalents		**6,473,157**	**4,075,977**	**6,403,005**	**3,827,323**
Cash and cash equivalents at January 1		10,286,023	6,107,109	10,037,370	6,107,109
Effect of exchange (gain)/loss movement on cash balances		1,252,894	102,937	1,252,894	102,937
Cash and cash equivalents at December 31	14	**18,012,074**	**10,286,023**	**17,693,269**	**10,037,370**

The accounting policies and notes on pages 37 to 84 form an integral part of these financial statements.

Reporting Entity

11Plc (**formerly Mobil Oil Nigeria plc**) was incorporated as a Private Limited Liability Company in 1951. It became a public limited liability company in 1978 and its share capital was listed on the Nigerian Stock Exchange (the Exchange) until Friday, May 7, 2021.

Further to its voluntary delisting from the Exchange, 11Plc shares are now listed on the platform of NASD OTC Securities Exchange with effect from June 18, 2021.

ExxonMobil plc conducted the transfer/sale of her 60% holding in Mobil Oil Nigeria plc. (MON) to NIPCO Investment Limited, a wholly-owned subsidiary of Nipco Plc in 2017. As at December 31, 2021, Nipco Group shareholding in 11Plc is 84.03% while other investors hold 15.97%.

The Change in Control (CIC) resulted in the change of the Company name to 11Plc (Double One plc).

The Company was formed principally for the marketing of petroleum products. The Petroleum products the Company sells include; Petrol, Diesel, Aviation fuel, Liquefied petroleum gas, Kerosene and Lubricants. Petrol, Diesel, Liquefied petroleum gas and Kerosene are mainly sold through the Company's service stations while Lubricants are sold through distributors. Aviation fuel is sold at Murtala Muhammed Airport.

All the fuels which the Company sells are purchased either from the Nigerian National Petroleum Corporation or from other third party suppliers. Lubricants are blended locally or purchased from ExxonMobil Corporation through a related party.

In 2020, 11Plc acquired the full and complete ownership of Lagos Continental hotel as her wholly owned subsidiary. The Company also has some investment properties which are leased for office and residential purposes at market rate.

Significant accounting policies

1. Statement of compliance

The consolidated financial statement of the Company has been prepared in accordance with International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) and in conformity with the Financial Reporting Council (FRC) of Nigeria Act 2011 and the Companies and Allied Matters Act. The financial statements were authorized for issue by the board of directors on March 29, 2022.

2. Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiary as at December 31, 2021. Control is achieved when the Company is exposed, or has rights, to variable returns from its involvement with investee and has the ability to affect those returns through its power over the investee. 11Plc has 100% control of her wholly owned subsidiary 11 Hospitality formerly called Lagos Continental hotel.

3. Business Combination

Business combination are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, which is measured at acquisition date fair value, and the amount of any non-controlling interest in the acquiree. When the Company acquired its subsidiary 11 Hospitality it acquired all the assets "without recourse" to any outstanding liability. The value of the asset was assessed as appropriate and of same value with the purchase consideration. For business combination acquisition-related cost are expensed as incurred and included in administrative expenses. No contingent liability/asset was transferred at acquisition.

4. Investment in Subsidiary

11Plc adopts a policy of accounting for its investments in subsidiary at cost less impairment. The reference to 'cost' includes an amount which applies to shares issued as consideration for the acquisition of a subsidiary. The cost is stated based on the nominal value of the shares issued rather than at fair value.

5. Functional and presentation currency

These financial statements are presented in Nigerian Naira which is the Groups' functional currency. The financial statements have been rounded to the nearest thousands, except where stated otherwise.

6. Basis of measurement

The financial statements have been prepared under the historical cost convention except for the following items in the statement of financial position:

- employee loans measured at amortized cost
- inventory measured at lower of cost and net realizable value
- trade receivables measured at amortized cost.

7. Going concern

The financial statements have been prepared on a going concern basis and there are no uncertainties that may cast doubt on the Company's ability to continue as such.

8. Use of estimates and judgment

In preparing the financial statements, management is required to make use of estimates and assumptions that affects the amounts represented in the financial statements and related disclosures. Use of available information and the application of judgment are inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the financial statements. The statement of accounting policies forms an integral part of these financial statements.

9. Current versus non-current classification

The Group presents assets and liabilities in the statement of financial position based on current and/or non-current classification. An asset is current when it is:

• Expected to be realized or intended to be sold or consumed in the normal operating cycle

• Held primarily for the purpose of trading

• Is due to be realized within 12 months after the reporting period

Or

• Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

Non-current assets are due to be settled more than 12 months after the reporting period.

A liability is current when:

• It is expected to be settled in the normal operating cycle

• It is held primarily for the purpose of trading

• It is due to be settled within twelve months after the reporting period

Or

• There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Company classifies all other liabilities as non-current.

10. Interest in Joint Operations

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement.

A joint arrangement is an arrangement of which two or more parties have joint control. A joint arrangement has the following characteristics:

- the parties are bound by a contractual arrangement, and
- the contractual arrangement gives two or more of those parties joint control of the arrangement.

A joint arrangement is either a joint operation or a joint venture.

Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

Group accounts for the assets, liabilities and expenses relating to its interest in its joint operations in accordance with applicable IFRSs.

11. Investment property

Investment property is recognized as an asset when it is probable that the future economic benefits associated with the investment property will flow to the Group and the cost of the investment property can be measured reliably.

Investment property is initially recognized at cost. Transaction costs are included in the initial measurement.

Costs include costs incurred initially and costs incurred subsequently to add to, or to replace a part of, or service a property.

Subsequent costs are included in the carrying amount of the investment property or recognized as a separate asset as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

Cost model

Investment property is carried at cost, less depreciation and any impairment losses.

Assets under Construction is not subject to depreciation until they are completed.

Depreciation is calculated on a straight line basis to write down the cost to their residual values over their estimated useful lives of the property as follows:

Item	Average useful life (years)
Land	Infinite
Buildings	20 - 50
Plant and equipment	10 - 30
Fixtures and fittings	5 – 15
Motor vehicles	4 – 5

Residual values, method of depreciation and useful lives of the assets are reviewed annually and adjusted when appropriate.

Investment properties are derecognized either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognized in profit or loss in the period of derecognition.

12. Property, plant and equipment

All categories of property, plant and equipment are initially recorded at cost. Cost includes expenditures that are directly attributable to the acquisition of the asset. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. Interest is capitalized as an increase in property, plant and equipment on major capital projects during construction. All property, plant and equipment are stated at historical cost less depreciation.

Assets under Construction are included in property, plant and equipment but are not subject to depreciation until they are completed

Property and equipment are derecognized on disposal, or when no future economic benefits are expected from their use or disposal and gains and losses on disposal are determined by comparing proceeds with carrying amount.

Depreciation is calculated on a straight line basis and impairment losses and gains and losses on disposals of property, plant and equipment are included in profit or loss.

Repairs and maintenance costs are charged to profit or loss during the period in which they are incurred.

Residual values, method of depreciation and useful lives of the assets are reviewed annually and adjusted when appropriate.

The Group depreciates significant parts of plant and equipment which are replaced at intervals separately based on their specific useful lives.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Average useful life (years)
Land	Infinite
Buildings	20 - 50
Plant and equipment	10 - 30
Fixtures and fittings	5 – 15
Motor vehicles	4 – 5

13. Intangible assets

The Group’s intangible assets are classified into three groups:

a) Software License:

These are acquired computer software licenses and are capitalized on the basis of costs incurred to acquire and bring to use the specific software. The costs are amortized on a straight line basis over 15 years which is the estimated useful life of the software. Upgrades are amortized over the remaining useful life of the asset and costs associated with maintaining computer software programs are recognized in expense as incurred.

b) Franchise costs:

These are capitalized amounts paid to UAC Nigeria plc. (UAC), which gives the Company the right to use the "Mr. Biggs" Brand in its retail outlets. Amortization is calculated using the straight line method to allocate the franchise costs over the period of the agreement between 11Plc and UAC, which has a contractual life of 10 years.

c) Permits

These are capitalized amounts paid to a third-party for a right of way permit. The permit is for 20 years and it is amortized using the straight line method.

Intangible assets amortization is recognized in profit or loss. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the assets are considered to modify the amortization period or method, as appropriate, and are treated as changes in accounting estimates. These are reviewed annually and adjusted when appropriate.

Intangible assets are derecognized on disposal or when no future economic benefits are expected from their use or disposal.

14. Financial instruments

a) Initial recognition and measurement

Financial instruments are recognized initially when the Group becomes a party to the contractual provisions of the instruments. The Group initially measures its financial instruments at fair value. See accounting policy 29 on fair value measurement.

b) Subsequent measurement

Subsequent to initial measurement, financial instruments are measured at amortized cost. The amortized cost of a financial asset or liability is the amount at which the financial asset or liability is measured at initial recognition, minus principal repayments, plus or minus the cumulative amortization using the effective interest rate method of any difference between the initial amount recognized and the maturity amount, minus any reduction for impairment.

c) Derecognition

In determining whether the financial asset is due for derecognition, the Group considers the following factors:

- an asset in its entirety or
- specifically identified cash flows from an asset (or a group of similar financial assets) or
- a fully proportionate (pro rata) share of the cash flows from an asset (or a group of similar financial assets). or
- a fully proportionate (pro rata) share of specifically identified cash flows from a financial asset (or a group of similar financial assets)

Derecognition is appropriate after the group assess that all control has been relinquished and it has neither retained nor transferred substantially all of the risks and rewards of the asset.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of profit or loss.

d) Classification

Financial assets

Subsequent to initial recognition, all financial assets of the Group are measured at amortized costs. The Group's financial assets include:

I. Trade receivables: fair value approximates the amortized cost as the difference is deemed immaterial
II. Employee loans: amortized cost using the effective interest rate.
III. Cash equivalents; fair value approximates the amortized cost as the difference is deemed immaterial

The Group's financial assets are subsequently measured at amortized cost if they meet both of the following criteria:

- 'Hold to collect' business model test - The asset is held within a business model whose objective is to hold the financial asset in other to collect contractual cash flows; and

- 'SPPI' contractual cash flow characteristics test - The contractual terms of the financial asset give rise to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding on a specified date. Interest in this context is the consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time.

Financial liabilities

Subsequent to initial recognition, all financial liabilities of the Group are measured at amortized costs. The Group's financial liabilities include:

I. Trade & other payables: fair value approximates the amortized cost as the difference is deemed immaterial

II. Borrowings: measured at amortized cost using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognized over the term of the borrowings in accordance with the Company's accounting policy for borrowing costs.

    Fees paid on the establishment of loan facilities are recognized as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs, to the extent there is no evidence that it is probable that some or all of the facility will be drawn down; the fee is capitalized as a pre-payment for liquidity services and amortized over the period of the facility to which it relates.

Financial liabilities are measured at amortized cost by the Group unless either:

- The financial liability is held for trading and is therefore required to be measured at FVTPL, or

- The Company elects to measure the financial liability at FVTPL (using the fair value option).

e) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle it on a net basis, to realize the assets and settle the liabilities simultaneously.

f) Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, deposit received from customers and other short-term highly liquid investments. Bank overdrafts that form an integral part of the Group's cash management are included as a component of cash and cash equivalents for the purpose of statement of cash flows. Bank overdrafts are shown in current liabilities on the statement of financial position.

g) Impairment

The Group recognizes loss allowances for expected credit losses (ECL) on trade receivables. The Group applies the simplified approach which requires expected lifetime losses to be recognized from initial recognition of the receivables.

Measurement of ECL

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The historical loss rates are adjusted to reflect current and forward-looking information on economic factors that may affect the ability of the customers to settle the receivables. The amount of expected credit loss is recognized in the profit or loss account and deducted from the carrying amount in the statement of financial position

At each reporting date, the Group assesses whether one or more events that have a detrimental impact on the estimated future cash flows of the receivables has occurred.

Evidence that the future cash flow may be impaired includes the following observable data:

- Significant financial difficulty of the customer
- A breach of contract
- It is becoming probable that the customer will enter bankruptcy or other financial reorganization; or

In making an assessment of whether a customer is credit worthy and in determining the loss rate, the Group considers the following factors.

- The credit ratings, and payment terms of trade customers.
- Financial risk assessments, TAR trend analysis,
- Legal framework, management quality, Business ethics and integrity,
- Risk behavior and vulnerability,
- Competitive position and payment performance of the customers.

Employee loans

Employee loans are limited to 25% of employee's emoluments in line with human resource policy. There has been no history of default as repayment are deducted from the employee's monthly salary. If the employee retires or is separated, the outstanding loan balance is deducted from the final entitlement. Expected credit loss is nil.

15. Current and deferred income tax

Income tax expense is the aggregate of the charge to the profit or loss account in respect of current income tax, education tax and deferred tax.

Current income tax liabilities are recognized in line with the provisions of the Companies Income Tax Act and Tertiary Education Trust Fund Act. Income tax is determined at 30% of taxable profit and education tax is determined at 2% of assessable profits. Capital gains tax liability is charged on applicable capital asset disposals where the proceeds are not to be reinvested in a similar asset.

Deferred tax is provided using the liability method on all temporary differences arising between the tax basis of assets and liabilities and their carrying values for financial reporting purposes in accordance with the provisions of IAS 12. Current tax rates are used to determine deferred taxes.

Income taxes are recognized in profit or loss except when they relate to items recognized in other comprehensive income, in which case the tax is also recognized in other comprehensive income.

Deferred tax liabilities are recognized for all taxable temporary differences, except: When the deferred tax liability arises from the Initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

Deferred tax assets arise from deductible temporary difference, unused tax losses and unutilized tax credit. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized, except: When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current assets against current liabilities. Deferred income taxes assets and liabilities relate to income levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized.

16. Leases: Right-of-use

An arrangement is recorded (or contains) as a lease based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

The lease contract is for the service station land and building.

IFRS 16 replaces existing leasing guidance, including IAS 17 'Leases' and IFRIC 4 'Determining whether an arrangement contains a lease'.

Lessees are to be to accounted for most contracts under an on-balance sheet model, with the distinction between operating and finance leases being removed.

<u>As a lessee</u>

Recognize right-of-use lease assets and lease liabilities on the balance sheet:

The right-of-use asset is measured at cost less accumulated depreciation and impairment losses. The lease term over which the asset will be depreciated is based on the contract terms. This can range from 5 - 99 years.

The Company also has certain leases with lease terms of 12 months or less and low value leases. The Company has elected to apply the 'short-term lease' and 'lease of low-value assets' recognition exemptions for those leases.

Liabilities are measured based on the present value of future lease payments over the lease term. The Company pays the total lease amount on inception of the lease, as such, recognition of liability is not applicable.

<u>As a lessor</u>

The policy remains the same.

a) Operating leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases.

The Company owns investment properties which are leased out under operating lease agreements to a third party.

The lease income from the operating leases is recognized in income on a straight-line basis over the lease term. Costs, including depreciation, incurred in earning the lease income are recognized as an expense.

17. Inventories

Inventories are stated at the lower of cost and net realizable value. Cost includes expenditure incurred in acquiring and transporting the stock to its present location. Cost is determined using the first-in, first-out (FIFO) method for lubricant products and weighted average method for fuels products. Net realizable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses. If the carrying value exceeds the net realizable value, an inventory writes down is recognized.

Spare parts which are expected to be fully utilized in production and other consumables are valued at historical cost.

18. Employee benefits

The Group operates a defined contribution plan for all its active employees and defined benefit plan for its Annuitants.

a) Short term benefits

The cost of short-term employee benefits, (those payable within 12 months after the service is rendered, such as paid vacation and sick leave, and non-monetary benefits such as medical care), are recognized in the profit or loss in the period in which the service is rendered and are not discounted.

The expected cost of compensated absences is recognized as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs.

b) Post-employment benefits

Defined Benefit - Pension

This plan defines the amount of pension benefit to be provided and it is generally funded by payments to independent pension fund administrators.

The Company still adopts the defined benefit scheme for its Annuitants.

The defined benefit plan defines the amount of pension benefit that an employee will receive on retirement which is dependent on one or more factors as determined by the actuary. The defined benefit obligation is calculated by the actuary using the projected unit credit method.

Defined Contribution

In compliance with the PENCOM Act of 2014, the Company adopted a defined contribution scheme in 2014 for new employees. This is a pension scheme under which 11Plc pays fixed contributions into a Pension Fund as an amount or as a percentage of the pay of participants under the scheme as disclosed in retirement benefits Notes 18. Employer's contribution is 10% and employee's contribution is 8%.

Defined contribution payments are funded from the operating expense on a monthly basis and there is no outstanding obligation after the funding.

When the employee renders services, pension costs are recognized as expenses in the Statement of profit or loss.

All active employees were migrated fully to the defined contribution scheme on February 1st, 2017.

Termination benefits

Termination benefits are recognized an expense when the Group is committed demonstrably, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. The Group settles termination benefits within twelve months and are accounted for as short-term benefits.

19. Provisions and contingencies

Provisions are recognized as best estimates on statement of financial position date. They are recognized when the Group has a legal or constructive obligation as a result of past events and where it is more likely than not that an outflow of resources will be required to settle the obligation. A reliable estimate of the amount to settle the obligation must also be possible before a provision is made. The measurement of provisions takes into consideration the time value of money and risk specific to the obligation. The increase in provision due to the passage of time is recognized as an interest expense.

The carrying amount of provisions are regularly reviewed and adjusted for new facts, changes in law or regulation.

Where the above conditions are not met, a contingent asset/liability is disclosed in the notes to the financial statements.

20. Revenue recognition

The Group recognizes revenue in accordance with the core principles below:

a) Identify the contract(s) with a customer

A customer is a party that has contracted with the Company to buy petroleum products (Petrol, Aviation fuel, Diesel, Liquefied petroleum gas, Kerosene and Lubricants) or rendering of service (by providing a room, sales of food and beverages to hotel guest) in exchange for a consideration. The subsidiary is a hospitality company which largely offer lodging, meals and guest services to clients. Revenue from contracts with customers is recognize when it is established that a transfer of goods and service has taken place at a consideration that the subsidiary expects to be entitle in exchange for such manner of goods and services.

b) Identify the performance obligations in the contract

Sales are recognised when control is transferred to the customer. This could be at the point of delivery/service confirmation, or at the point of load confirmation for pick-ups. Rooms/accommodation service is deemed performed at the time of checking in by the customer. Revenue is recognized over the time period of stay as the customer utilizes the provision of the benefit from the accommodation. The performance obligation lapses after ownership has been transferred.

c) Determine the transaction price

Transaction price is the agreed amount identified in the contract. It represents that amount of revenue to be recognized as the performance obligation is satisfied.

Revenue from these sales is recognised based on the price specified in the contract, net of the applicable volume discounts. No element of financing is deemed present. Revenue from hospitality business is recognized based on the contract price net of any agreed discount and commissions

d) Allocate the transaction price to the performance obligations in the contract

The price is recognised in the statement of comprehensive income.

e) Recognise revenue when (or as) the entity satisfies a performance obligation

Revenue is recognized at the point in time.

Disaggregation of revenue from contracts with customers

The Group derives revenue from four major categories namely: fuels, liquefied petroleum gas, lubricants and hospitality service. The Group has determined that the disaggregation of revenue based on the criteria of types of products meet the disclosure requirements of IFRS 15 as it depicts how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. See further details on page 75.

21. Interest Income

Interest income related to employee benefits are recognized in the Group’s financial statements using the effective interest rate method and interest rate on short-term deposits are recognized in the Group’s financial statements at fair value.

22. Other Income

Other income refers to all other sources of income apart from the sale of petroleum products and hospitality service which the Group receives. The Group generate revenue from other stream which includes amongst others, rental income, backcourt income, laundry service, business center, gym, space rental and secretarial service.

Rental income refers to rent the Company gets from its investment property and service stations. This income is recognised on a straight line basis over the lease term.

Backcourt income refers to income recognised from the use of the backcourt on some of the Company's service stations by UAC, Devyani, Finger licking, Eat n go, Food concept, Sommes, Royalty bakery, Abraham seed, Mandalas and UPS.

23. Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of that asset until such time as the asset is ready for its intended use. The amount of borrowing costs eligible for capitalisation is determined as follows:

Actual borrowing costs on funds specifically borrowed for the purpose of obtaining a qualifying asset less any temporary investment of those borrowings.
Weighted average of the borrowing costs applicable to the entity on funds generally borrowed for the purpose of obtaining a qualifying asset. The borrowing costs capitalised do not exceed the total borrowing costs incurred. The capitalisation of borrowing costs commences when:

- expenditures for the asset have occurred;
- borrowing costs have been incurred, and
- activities that are necessary to prepare the asset for its intended use or sale are in progress.

Capitalisation is suspended during extended periods in which active development is interrupted and ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are complete. All other borrowing costs are recognised as expense in the period they are incurred.

24. Translation of foreign currencies

Transactions in foreign currencies are recorded at the official rates of exchange on the transaction date. At the end of each reporting period, monetary items denominated in foreign currency are translated at the official rates prevailing at that day while non-monetary items that are measured in terms of historical cost in foreign currency are not translated.

Assets and liabilities denominated in foreign currency are translated at the applicable official rates of exchange on the reporting date. Exchange gains and losses are included in the profit or loss of the period in which they arise.

Exchange differences on monetary items are recognised in profit or loss in the period in which they occur.

25. Segment reporting

The Company has two business segments - Petroleum Products Marketing & Property Business. The Directors have determined operating segments based on the nature of the Company's business and performance reports reported to the Chief Operating Decision Maker (CODM). See further details in note 37.

These business segments have been grouped in a manner consistent with internal reporting and as provided to the chief operating decision maker (Executive Directors). The Company's activities that are significantly integrated or interdependent are not considered as separate business segments and no operating segments have been aggregated.

The Petroleum Products Marketing segment generates revenue from the sale of white products and company lubricants while the Property business generates income from the rent paid on its investment properties and service stations; and income from recently acquired Lagos Continental Hotel.

26. Share capital and reserves

a) Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of shares are recognized as a deduction from equity.

b) Dividend payable

Proposed dividends for the year are recognised as a liability after the statement of financial position date, when declared and approved by shareholders at the Annual General Meeting.

c) Share premium

Premiums from the issue of shares are reported in share premium.

d) Retained earnings

Retained earnings comprise the undistributed profits from previous periods which have not been reclassified to any specified reserves.

e) Earnings per share

Basic earnings per share are calculated by dividing the profit attributable to ordinary shareholders of the Company by the number of shares outstanding during the year.

27. Deferred income

This relates to advance rent received from investment property. The current portion is amortized to income within one year on a straight line basis while the non-current portion is initially carried at initial cost and subsequently at face value.

28. Impairment of non-financial assets

The Group assesses at the end of each reporting period whether there is any indication that an asset other than deferred tax assets may be impaired. If any such indication exists, the Group estimates the recoverable amount of the asset.

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the recoverable amount of the cash-generating unit to which the asset belongs is determined.
The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less cost to sell and its value in use.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. That reduction is recognised as an impairment loss.

An impairment loss of assets carried at cost less any accumulated depreciation or amortisation is recognised immediately in profit or loss. Any impairment loss of a revalued asset is treated as a revaluation decrease.

29. Fair value measurement

The fair value of the 11Plc's employee loans and its investment properties are reported for disclosure in the financial statements. The Directors oversee all policies, procedures, significant valuation techniques and inputs for fair value measurement.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

External valuers are involved for valuation of significant assets, such as investment properties and significant liabilities, such as contingent consideration.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy, as explained above.

The fair value of investment properties and employee loans are categorized as Level 3.

In determining the fair value of the investment properties, the market approach valuation technique was used. There was no change in valuation technique during the year. In estimating the fair value of the investment properties the highest and best use of the properties is their current use.

Amortised cost using the effective interest rate is used in valuing employee loans.

30. Key accounting assumptions

The key assumptions concerning the future and other key sources of estimating uncertainty at the reporting date which may have a significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year are described below.11Plc based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

Valuation of Investment properties

11Plc carries its investment properties at cost. The Company engaged 2 independent valuation specialists to assess the fair value as at April 2019.

The investment property assets were valued by reference to market-based evidence, using comparable prices adjusted for specific market factors such as nature, location and condition of the property.

There is no significant risk or uncertainty as at December 31, 2021 that will lead to material adjustment of the carrying amounts of assets and liabilities within the next financial year.

31. Key accounting Judgments

In the process of applying the Group's accounting policies, the Directors have made the following judgments, which have the most significant effect on the amounts recognised in the consolidated financial statements:

Lease commitments – 11Plc as lessor

The Company has entered into commercial property leases on its investment property portfolio. The Directors have determined, based on an evaluation of the terms and conditions of the arrangements, such as the lease term not constituting a major part of the economic life of the commercial property and the present value of the minimum lease payments not amounting to substantially all of the fair value of the commercial property, that it retains all the significant risks and rewards of ownership of these properties.

Financial risk management

Financial instruments in the consolidated statement of financial position comprise of cash and cash equivalents (Note 14), trade and other receivables (Note 11), trade and other payables (Note 22).

The Directors are responsible for reviewing and agreeing policies to manage the risk the Group's operations are exposed to. The Group's operations are exposed to the following risks:

Capital risk

The Group's objectives when managing capital are to safeguard its ability to continue as a going concern, provide returns to shareholders, benefits for other stakeholders and maintain an optimal capital structure to reduce the cost of capital.

The capital structure of the Group consists of debt, which includes borrowings, overdraft and cash and cash equivalents disclosed in Note 14 and 17 and equity as disclosed in the consolidated statement of financial position Notes 15 and 16.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or utilise assets to reduce debt.

The Group monitors capital on the basis of its gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash and cash equivalents. Total capital is calculated as 'equity' as shown in the statement of financial position.

The Group is not exposed to any external imposed capital requirement.

The gearing ratio at the end of the reporting period was as follows:

	Group		Company	
Debt to Equity Ratio	**2021**	**2020**	**2021**	**2020**
	(N'000)	**(N'000)**	**(N'000)**	**(N'000)**
Total debt (i)	(14,000,000)	(5,296,257)	(14,000,000)	(5,296,257)
Cash and bank balances	18,012,074	10,582,280	17,693,269	10,333,627
Net Assets	4,012,074	5,286,023	3,693,269	5,037,370
Total equity (ii)	42,666,708	39,650,888	47,111,465	42,937,570
Net debt /equity		-	-	-

(i) Total debt is the overdraft facility gotten from the bank and borrowings as disclosed in note 14 and 17.
(ii) Total equity includes all capital and reserves of the Group as described in note 15 and 16.

Liquidity risk

The Group manages liquidity risks by maintaining adequate reserves and prudent working capital management. In addition, the Group has access to sufficient debt funding sources and to committed borrowing facilities to meet current business requirements.

The Group does not have any risk concentrations as the Group can get extended facility from suitable sources.

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

Group

2021	Less than 3 months (N'000)	Between 3 months and 1 year (N'000)	Greater than 1 year (N'000)
Trade and other payables	42,135,053	-	-
Borrowings	14,000,000		
Bank overdraft	-	-	-

2020	Less than 3 months (N'000)	Between 3 months and 1 year (N'000)	Greater than 1 year (N'000)
Trade and other payables	22,975,006	-	-
Borrowings	5,000,000		
Bank overdraft	296,257	-	-

Company

2021	Less than 3 months (N'000)	Between 3 months and 1 year (N'000)	Greater than 1 year (N'000)
Trade and other payables	40,998,166	-	-
Borrowings	14,000,000	-	-
Bank overdraft	-	-	-

2020	Less than 3 months (N'000)	Between 3 months and 1 year (N'000)	Greater than 1 year (N'000)
Trade and other payables	22,252,074	-	-
Borrowings	5,000,000		
Bank overdraft	296,257	-	-

Trade and other payables excludes VAT payables, WHT, consumption tax and unclaimed dividends.

At the end of the year, the Group had the following overdraft facilities:

Bank Name	Facility Type	Facility Amount (N'000)	Used Lines (N'000)	Unused Lines (N'000)	Interest rates (%)
Zenith Bank	Uncommitted	12,000,000	-	12,000,000	11%

The Carrying amount of the used lines of overdraft equals its fair value.

Liquidity risk on cash is limited because the counterparties are banks with good credit-ratings. At the end of the financial year, the Group had the following cash balances:

				N'000
	Group		**Company**	
Rating	**2021**	**2020**	**2021**	**2020**
A+	110,048		110,048	-
A-2	-	447,439	-	447,439
A	-	9	-	9
B	-	8,838,563	-	8,589,910
B-	17,907,705	-	17,582,900	-
N/A	321	1,000,012	321	1,000,012
	18,012,074	**10,286,023**	**17,693,269**	**10,037,370**

The bank ratings were obtained from Standard & Poor's and Fitch rating agencies.

Interest risk

The Group is exposed to interest rate risk because it borrows funds at rates subject to movements in the money market. The Group's interest risk arises from overdraft and borrowings from banks.

The Group does not manage its exposure to interest rate risk and does not apply ECL on it because the maximum exposure envisaged is deemed negligible as illustrated by the interest rate sensitivity below.

Interest expense relates to expense on overdraft and interest payable to dealers for deposits with the Company.

The analysis below shows the impact of a ±1% change in the interest rates on the Statement of Profit or Loss as at end of December 2021.

Group

2021	**Interest Expense**	**Annualized int. As at Dec 2021.**	**Naira (Sensitivity + 1%)**	**Naira (Sensitivity - 1%)**
	(N'000)	**%**		
Net financing	611,726	11	11	11

2020	**Interest Expense**	**Annualized int. As at Dec 2020.**	**Naira (Sensitivity + 1%)**	**Naira (Sensitivity - 1%)**
	(N'000)	**%**		
Net financing	475,858	11.5	11.5	(11.5)

Company

2021	Interest Expense	Annualized int. As at Dec 2021.	Naira (Sensitivity + 1%)	Naira (Sensitivity - 1%)
	(N'000)	%		
Net financing	611,726	11	11	(11)

2020	Interest Expense	Annualized int. As at Dec 2020.	Naira (Sensitivity + 1%)	Naira (Sensitivity - 1%)
	(N'000)	%		
Net financing	475,858	11.5	11.5	(11.5)

Credit Risk

The Group's credit policy ensures that credit sales are only made to credit worthy customers. These policies include detailed credit assessment of individual customers and regular monitoring of credit balances. Other policies include securing the credits with bank guarantees from Group selected 'A' rated banks and introducing deposit schemes for the customers.

Mitigating measures are defined and implemented for high-risk customers. These include shortened payment terms, vigorous collection efforts and limiting the amount of credit exposure to any individual customer.

There is no material concentration of credit risk geographically or with individual customers and there has been no significant level of counterparty default in recent years.

Trade and other receivables excludes VAT.

	Group		Company	
Age analysis of receivables (Net amount)	**2021 (N'000)**	**2020 (N'000)**	**2021 (N'000)**	**2020 (N'000)**
Current	8,776,248	8,321,188	11,947,004	9,130,143
Overdue 1 - 30 days	267,228	1,160,385	267,228	1,160,385
Overdue 31 - 60 days	2,052,745	324,305	2,052,745	324,305
Overdue 61 - 90 days	908,226	534,079	908,226	534,079
Overdue 91 - 180 days	1,203,090	28,105	1,203,090	28,105
Overdue 181 days	535,741	277,772	1,210,250	277,772
Total	**13,743,278**	**10,645,834**	**17,138,543**	**11,454,789**

	December 31, 2021 (N'000)	December 31, 2020 (N'000)	December 31, 2021 (N'000)	December 31, 2020 (N'000)
Trade receivables	12,014,020	9,246,623	11,629,191	9,246,623
Allowance for expected credit losses	(38,421)	(22,513)	(33,564)	(22,513)
	11,975,599	9,224,110	11,595,627	9,224,110

Information about the Group's impairment policies and the calculation of the loss allowance are provided on page 42 and 43.

Bank Balance

Counterparties are banks with good credit-ratings. The maximum exposure to credit risks in the Group bank balance as at the end of 2021 financial year is limited to N18B.

Foreign Exchange Risk

The Group transacts a significant portion of its purchases and some of its sales in foreign currency, and is exposed to foreign exchange risk on these transactions. The Group has no long term assets or liabilities denominated in foreign currency. It offsets its foreign currency assets and liabilities and settles the net exposure at prevailing exchange rates. The liabilities are payments due to foreign suppliers and assets are foreign currency prepayments and deposits to products. The Group does not hedge its foreign exchange exposure and instead seeks to recover currency effects through product pricing where appropriate.

The table below shows the before tax impact to Statement of Profit or Loss of a ± 10% movement in the exchange rate

Bank and Open Items

2021	Foreign Currency	Exchange Rate	Naira at Dec 2021	Naira* (Sensitivity -10%)	Naira** (Sensitivity +10%)
	(N'000)		(N'000)	(N'000)	(N'000)
GBP	-	-	-	-	-
EURO	-	-	-	-	-
USD	22,664.43	424.11	9,612,211	961,221	(961,221)

2020	Foreign Currency	Exchange Rate	Naira at Dec 2020	Naira* (Sensitivity -10%)	Naira** (Sensitivity +10%)
	(N'000)		(N'000)	(N'000)	(N'000)
GBP	-	-	-	-	-
EURO	-	-	-	-	-
USD	4,289.32	400.33	1,717,143	171,714	(171,714)

Trade receivables / (payables)

2021	Foreign Currency	Exchange Rate	Naira at Dec 2021	Naira* (Sensitivity -10%)	Naira** (Sensitivity +10%)
	(N'000)		(N'000)	(N'000)	(N'000)
GBP	(1,465.54)	571.61	(837,717)	(83,771)	83,771
EURO	(232.00)	480.68	(111,518)	(11,151)	11,151
USD	(2,818.53)	424.11	(1,195,366)	(119,536)	119,536

2020	Foreign Currency	Exchange Rate	Naira at Dec 2020	Naira* (Sensitivity -10%)	Naira** (Sensitivity +10%)
	(N'000)		(N'000)	(N'000)	(N'000)
GBP	-	-	-	-	-
EURO	-	-	-	-	-
USD	4,161.80	400.33	1,666,093.39	166,609	(166,609)

*Naira weakens by 10%

**Naira strengthens by 10%

Market Risk

The Company is primarily exposed to market price risk on its sales of non-regulated fuel products and lubricants. The Group manages this exposure by forecasting demands and monitoring events in the global market.

For regulated fuel products and Petrol the Company's exposure is limited to changes in government policy relating to regulated price.

The Group does not use commodity price swaps, options or futures to hedge against price risk. Changes in market price for non-regulated products are reflected in the Group's product pricing.

Notes to the Consolidated Financial Statements

	Group		Company	
Figures in Naira	2021	2020	2021	2020

1. New Standards and Interpretations

1.1 Standards and interpretations effective and adopted in the current year

In the current year, the group has adopted the following standards and interpretations that are effective for the current financial year and that are relevant to its operations:

Interest Rate Benchmark Reform - Phase 2: Amendments to IFRS 7

The amendment sets out additional disclosure requirements related to interest rate benchmark reform.

The effective date of the group is for years beginning on or after January 1, 2021.

The impact of this amendment is not applicable in the current year.

Interest Rate Benchmark Reform - Phase 2: Amendments to IFRS 9

When there is a change in the basis for determining the contractual cash flows of a financial asset or financial liability that is required by interest rate benchmark reform then the entity is required to apply paragraph B5.4.5 as a practical expedient. This expedient is only available for such changes in basis of determining contractual cash flows.

Additional temporary exemptions from applying specific hedge accounting requirements as well as additional rules for accounting for qualifying hedging relationships and the designation of risk components have been added to hedge relationships specifically impacted by interest rate benchmark reform.

The effective date of the group is for years beginning on or after January 1, 2021.

The impact of this amendment is not applicable in the current year.

Interest Rate Benchmark Reform - Phase 2: Amendments to IFRS 16

If there is a lease modification as a result of the interest rate benchmark reform, then as a practical expedient the lessee is required to apply paragraph 42 of IFRS 16 to account for the changes by remeasuring the lease liability to reflect the revised lease payment. The amendment only applies to modifications as a result of the interest rate benchmark reform.

The effective date of the group is for years beginning on or after January 1, 2021.

The impact of this amendment is not applicable in the current year.

Interest Rate Benchmark Reform - Phase 2: Amendments to IAS 39

Temporary exemptions from applying specific hedge accounting requirements as well as additional rules for accounting for qualifying hedging relationships and the designation of financial items as hedged items have been added to hedge relationships specifically impacted by interest rate benchmark reform.

The effective date of the group is for years beginning on or after January 1, 2021.

The group has adopted the amendment for the first time in the 2021 financial statements.

The impact of this amendment is not applicable in the current year.

1.2 Standards and interpretations not yet effective

The group has chosen not to early adopt the following standards and interpretations, which have been published and are mandatory for the group’s accounting periods beginning on or after January 1, 2022 or later periods:

Amendments to IFRS 10 and IAS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

Notes to the Consolidated Financial Statements

1. New Standards and Interpretations (continued)

IFRS 17 Insurance Contracts

The IFRS establishes the principles for the recognition, measurement, presentation and disclosure of insurance contracts issued.

The effective date of the standard is for years beginning on or after January 1, 2023.

It is unlikely that the standard will have a material impact on the group's financial statements.

Annual Improvement to IFRS Standards 2018-2020: Amendments to IFRS 1

A subsidiary that uses the cumulative translation differences exemption, may elect in its financial statements, to measure cumulative translation differences for all foreign operations at the carrying amount that would be included in the parent's consolidated financial statements, based on the parent's date of transition to IFRS if no adjustments were made for consolidation procedures and for the effects of the business combination in which the parent acquired the subsidiary.

The effective date of the group is for years beginning on or after January 1, 2022.

It is unlikely that this amendment will have a material impact on the group's financial statements.

Reference to the Conceptual Framework: Amendments to IFRS 3

The amendment makes reference to the Conceptual Framework for Financial Reporting issued in 2018 rather than to the IASC's Framework for the Preparation and Presentation of Financial Statements. The amendment specifically points to the treatment of liabilities and contingent liabilities acquired as part of a business combination, and which are in the scope of IAS 37 Provisions, Continent Liabilities and Contingent Assets or IFRIC 21 Levies. It clarifies that the requirements of IAS 37 or IFRIC 21 should be applied to provisions, contingent liabilities or levies to determine if a present obligation exists at the Acquisition date. The amendment further clarifies that contingent assets of acquirees share not be recognised as part of the business combination.

The effective date of the group is for years beginning on or after January 1, 2022.

It is unlikely that the amendment will have a material impact on the group's financial statements.

Annual Improvement to IFRS Standards 2018-2020: Amendments to IFRS 9

The amendment concerns fees in the '10 per cent' test for derecognition of financial liabilities. Accordingly, in determining the relevant fees, only fees paid or received between the borrower and the lender are to be included.

The effective date of the group is for years beginning on or after January 1, 2022.

It is unlikely that the amendment will have a material impact on the group's financial statements.

Property, Plant and Equipment: Proceeds before Intended Use: Amendments to IAS 16

The amendment relates to examples of items which are included in the cost of an item of property, plant and equipment. Prior to the amendment, the costs of testing whether the asset is functioning properly were included in the cost of the asset after deducting the net proceeds of selling any items which were produced during the test phase. The amendment now requires that any such proceeds and the cost of those items must be included in profit or loss in accordance with the related standards. Disclosure of such amounts in now specifically required.

The effective date of the group is for years beginning on or after January 1, 2022.

The Company expects to adopt for the first time in 2022 financial statements.

Onerous Contracts - Cost of Fulfilling a Contract: Amendments to IAS 37

Notes to the Consolidated Financial Statements

1. New Standards and Interpretations (continued)

If a parent loses control of a subsidiary which does not contain a business, as a result of a transaction with an associate or joint venture, then the gain or loss on the loss of control is recognised in the parents' profit or loss only to the extent of the unrelated investors' interest in the associate or joint venture. The remaining gain or loss is eliminated against the carrying amount of the investment in the associate or joint venture. The same treatment is followed for the measurement to fair value of any remaining investment which is itself an associate or joint venture. If the remaining investment is accounted for in terms of IFRS 9, then the measurement to fair value of that interest is recognised in full in the parents' profit or loss.

The effective date of the amendment is to be determined by the IASB.

It is unlikely that the amendment will have a material impact on the group's financial statements.

Deferred tax related to assets and liabilities arising from a single transaction - Amendments to IAS 12

The amendment adds an additional requirement for transactions which will not give rise to the recognition of a deferred tax asset or liability on initial recognition. Previously, deferred tax would not be recognised on the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction affects neither accounting profit or loss. The additional requirement provides that the transaction, at the time of the transaction must not give rise to equal taxable and deductible temporary differences.

The effective date of the amendment is for years beginning on or after January 1, 2023.

The Company expects to adopt the amendment for the first time in the 2023 financial statements.

Disclosure of accounting policies: Amendments to IAS 1 and IFRS Practice Statement 2.

IAS 1 was amended to require that only material accounting policy information shall be disclosed in the financial statements. The amendment will not result in changes to measurement or recognition of financial statement items, but management will undergo a review of accounting policies to ensure that only material accounting policy information is disclosed.

The effective date of the amendment is for years beginning on or after January 1, 2023.

The Company expexts to adopt the amendment for the first time in 2023 financial statements.

Definition of accounting estimates: Amendments to IAS 8

The definition of accounting estimates was amended so that accounting estimates are now defined as "monetary amounts in financial statements that are subject to measurement uncertainty."

The effective date of the amendment is for years beginning on or after January 1, 2023.

The Company expects to adopt the amendment for the first time in 2023 financial statements.

Classification of Liabilities as Current or Non-Current - Amendment to IAS 1

The amendment changes the requirements to classify a liability as current or non-current. If an entity has the right at the end of the reporting period, to defer settlement of a liability for at least twelve months after the reporting period, then the liability is classified as non-current.

If this right is subject to conditions imposed on the entity, then the right only exists, if, at the end of the reporting period, the entity has complied with those conditions.

In addition, the classification is not affected by the likelihood that the entity will exercise its right to defer settlement. Therefore, if the right exists, the liability is classified as non-current even if management intends or expects to settle the liability within twelve months of the reporting period. Additional disclosures would be required in such circumstances.

The effective date of the amendment is for years beginning on or after January 1, 2023.

The Company expects to adopt the amendment for the first time in 2023 financial statements.

Notes to the Consolidated Financial Statements

1. New Standards and Interpretations (continued)

The amendment defined the costs that are included in the cost of fulfilling a contract when determining the amount recognised as an onerous contract. It specifies that the cost of fulfilling a contract comprises the costs that relate directly to the contract. These are both the incremental costs of fulfilling the contract as well as an allocation of other costs that relate directly to fulfilling contracts (for example depreciation allocation).

The effective date of the group is for years beginning on or after January 1, 2022.

It is unlikely that the amendment will have a material impact on the group's financial statements.

Notes to the Consolidated Financial Statements

N '000

2. Property, plant and equipment

Group

	2021			2020		
	Cost (N'000)	Accumulated depreciation (N'000)	Carrying value (N'000)	Cost (N'000)	Accumulated depreciation (N'000)	Carrying value (N'000)
Land	1,895,153	-	1,895,153	1,895,153	-	1,895,153
Buildings	21,253,183	(3,807,964)	17,445,219	19,747,184	(3,087,942)	16,659,242
Plant and machinery	22,256,516	(6,390,992)	15,865,524	21,827,457	(5,157,043)	16,670,414
Furniture and fixtures	3,073,466	(1,318,727)	1,754,739	3,027,360	(758,740)	2,268,620
Motor vehicles	589,942	(423,073)	166,869	610,071	(393,549)	216,522
Other property, plant and equipment	6,748,949	194,854	6,943,803	190,221	-	190,221
Total	**55,817,209**	**(11,745,902)**	**44,071,307**	**47,297,446**	**(9,397,274)**	**37,900,172**

Company

	2021			2020		
	Cost (N'000)	Accumulated depreciation (N'000)	Carrying value (N'000)	Cost (N'000)	Accumulated depreciation (N'000)	Carrying value (N'000)
Land	1,895,153	-	1,895,153	1,895,153	-	1,895,153
Buildings	7,641,744	(3,299,892)	4,341,852	7,422,792	(2,841,454)	4,581,338
Plant and machinery	15,440,537	(5,033,002)	10,407,535	15,335,763	(4,482,291)	10,853,472
Furniture and fixtures	228,484	(195,645)	32,839	228,484	(198,965)	29,519
Motor vehicles	558,935	(407,569)	151,366	579,064	(385,797)	193,267
Asset under construction	5,424,363	194,854	5,619,217	190,221	-	190,221
Total	**31,189,216**	**(8,741,254)**	**22,447,962**	**25,651,477**	**(7,908,507)**	**17,742,970**

Reconciliation of property, plant and equipment - Group 2021

Notes to the Consolidated Financial Statements

N '000

2. Property, plant and equipment (continued)

	Opening balance 11Plc (N'000)	Additions (N'000)	Disposals (N'000)	Transfers (N'000)	Asset reclassification (N'000)	Depreciation (N'000)	Carrying value (N'000)
Land	1,895,153	-	-	-	-	-	1,895,153
Buildings	16,659,242	1,474,792	(3,427)	36,218	(171,045)	(550,561)	17,445,219
Plant and machinery	16,670,414	364,881	(3,535)	86,535	96,670	(1,349,441)	15,865,524
Furniture and fixtures	2,268,620	46,106	-	-	13,742	(573,729)	1,754,739
Motor vehicles	216,522	-	(2,935)	-	7,066	(53,784)	166,869
Asset under construction	190,221	6,681,481	-	(122,753)	194,854	-	6,943,803
	37,900,172	**8,567,260**	**(9,897)**	**-**	**141,287**	**(2,527,515)**	**44,071,307**

Reconciliation of property, plant and equipment - Group 2020

	Opening balance (N'000)	Opening balance 11 Hospitality (N'000)	Additions (N'000)	Disposals (N'000)	Transfers (N'000)	Depreciation (N'000)	Carrying value (N'000)
Land	1,649,546	-	245,607	-	-	-	1,895,153
Buildings	4,591,288	12,324,392	230,813	-	54,493	(541,744)	16,659,242
Plant and machinery	5,136,657	6,429,030	703,214	(4,838)	5,533,476	(1,127,125)	16,670,414
Furniture and fixtures	20,135	2,781,234	17,642	138,436	(103,645)	(585,182)	2,268,620
Motor vehicles	124,352	18,857	128,134	-	-	(54,821)	216,522
Asset under construction	16,855,632	-	-	-	(16,665,411)	-	190,221
	28,377,610	**21,553,513**	**1,325,410**	**133,598**	**(11,181,087)**	**(2,308,872)**	**37,900,172**

Notes to the Consolidated Financial Statements

N '000

2. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment - Company 2021

	Opening Net book value (N'000)	Additions (N'000)	Disposals (N'000)	Transfers (N'000)	Asset reclassification (N'000)	Depreciation (N'000)	Carrying value (N'000)
Land	1,895,153	-	-	-	-	-	1,895,153
Buildings	4,581,338	187,745	(3,427)	36,218	(171,045)	(288,977)	4,341,852
Plant and machinery	10,853,472	40,597	(3,535)	86,535	96,670	(666,204)	10,407,535
Furniture and fixtures	29,519	-	-	-	13,742	(10,422)	32,839
Motor vehicles	193,267	-	(2,935)	-	7,066	(46,032)	151,366
Asset under construction	190,221	5,356,895	-	(122,753)	194,854	-	5,619,217
	17,742,970	**5,585,237**	**(9,897)**	**-**	**141,287**	**(1,011,635)**	**22,447,962**

Assets with a net book value of N10million were scrapped and disposed, which resulted in loss on disposal recognised in other expense.

There are no contractual committments for the acquisition of Property, Plant & Equipment and no borrowing costs have been capitalised.

An alternate analysis of Property, Plant & Equipment is presented on page 82 & 83.

Reconciliation of property, plant and equipment - 2020

	Opening Net book value (N'000)	Additions (N'000)	Disposals (N'000)	Transfers (N'000)	Investment in Subsidiary (N'000)	Depreciation (N'000)	Carrying value (N'000)
Land	1,649,546	245,607	-	-	-	-	1,895,153
Buildings	4,591,288	230,813	-	54,493	-	(295,256)	4,581,338
Plant and machinery	5,136,657	640,550	(4,838)	5,533,476	-	(452,373)	10,853,472
Furniture and fixtures	20,135	-	-	34,791	-	(25,407)	29,519
Motor vehicles	124,352	115,984	-	-	-	(47,069)	193,267
Asset under construction	16,855,632	11,057,349	-	(5,622,760)	(22,100,000)	-	190,221
	28,377,610	**12,290,303**	**(4,838)**	**-**	**(22,100,000)**	**(820,105)**	**17,742,970**

Notes to the Consolidated Financial Statements

3. Investment property

Group	2021			2020		
	Cost (N'000)	Accumulated depreciation (N'000)	Carrying value (N'000)	Cost (N'000)	Accumulated depreciation (N'000)	Carrying value (N'000)
Investment property	33,357,967	(17,872,405)	15,485,562	33,389,782	(15,166,893)	18,222,889

Company	2021			2020		
	Cost (N'000)	Accumulated depreciation (N'000)	Carrying value (N'000)	Cost (N'000)	Accumulated depreciation (N'000)	Carrying value (N'000)
Investment property	33,357,967	(17,872,405)	15,485,562	33,389,782	(15,166,893)	18,222,889

Reconciliation of investment property - Group 2021

	Opening balance (N'000)	Disposals (N'000)	Asset reclassification (N'000)	Depreciation (N'000)	Carrying value (N'000)
Investment property	18,222,889	(23,385)	(141,114)	(2,572,828)	15,485,562

Reconciliation of investment property - Group 2020

	Opening balance (N'000)	Depreciation (N'000)	Carrying value (N'000)
Investment property	20,796,632	(2,573,743)	18,222,889

Reconciliation of investment property - Company 2021

	Opening balance (N'000)	Disposals (N'000)	Asset reclassification (N'000)	Depreciation (N'000)	Carrying value (N'000)
Investment property	18,222,889	(23,385)	(141,114)	(2,572,828)	15,485,562

Reconciliation of investment property - Company 2020

	Opening balance (N'000)	Depreciation (N'000)	Carrying value (N'000)
Investment property	20,796,632	(2,573,743)	18,222,889

A detailed presentation of investment property is presented on page 85.

Details of valuation

The company has five investment properties comprising of one office complex, and four residential properties.

The extensive refurbishment of Mobil house was completed in 2017. The costs involved in the refurbishment have been capitalised and depreciation has started running on the assets created.

The valuations of the investment properties were performed by 2 independent valuers, Sunbo Onitiri & Co (FRC/2014/NIESV/00000009211) and Ismail and Partners Chartered Surveyors & Real Estate Consultants. (Gbenga Ismail: FRC/2012/NIESV/00000000245).The fair value of the investment properties as at April 2019 was 6.8billion.

Fair value information is disclosed on note 35.

There are no restrictions on the remittance of income and proceeds of disposal.

Notes to the Consolidated Financial Statements

3. New Standards and Interpretations (continued)

Amounts recognised in profit and loss for the year before tax

Rental income from investment property	7,866,401	7,660,720	7,866,401	7,660,720
Direct operating expenses from rental generating property	(2,581,207)	(2,587,251)	(2,581,207)	(2,587,251)
	5,285,194	**5,073,469**	**5,285,194**	**5,073,469**

4. Interest in Joint Operations

Included in property plant & equipment is N216million (2020: N243million) (Land & Building: N22million (2020: N23million), Furniture & fixtures:N0.2million (2020: N0.4million), Plant and machinery: N187million (2020: N211million), Vehicles: N7million (2020: N9million) which relates to the company's interest in joint operations.

The company recognised total costs of N112million (2020: N157million) in expenses that relate to costs incurred in its joint operations.

The Company has a fifty percent (50%) interest in a joint arrangement with Total Nigeria plc. for storage and handling of jet fuel to aircraft at the Murtala Muhammed Airport Domestic Terminal.

In addition, the Company has a twenty percent (20%) interest in the Joint Users Hydrant Installation used to refuel aircraft at Murtala Muhammed Airport international terminal. The Company combines its share of the joint assets, income and expenditure, assets and liabilities and cash flow on a line-by-line basis with similar items in the Company's financial statements. The Company classifies its share of the joint operation's assets, according to the nature of the assets; while operating costs of the joint facility are shared based on throughput.

11Plc has no obligation to decommission these assets and has not recognized any decommissioning costs.

5. Intangible assets

Group	2021			2020		
	Cost (N'000)	Accumulated amortisation (N'000)	Carrying value (N'000)	Cost (N'000)	Accumulated amortisation (N'000)	Carrying value (N'000)
Computer software, other	229,582	(229,582)	-	229,582	(218,386)	11,196
Other intangible assets	15,045	(5,829)	9,216	15,045	(5,077)	9,968
Total	**244,627**	**(235,411)**	**9,216**	**244,627**	**(223,463)**	**21,164**

Company	2021			2020		
	Cost (N'000)	Accumulated amortisation (N'000)	Carrying value (N'000)	Cost (N'000)	Accumulated amortisation (N'000)	Carrying value (N'000)
Software cost	229,582	(229,582)	-	229,582	(218,386)	11,196
Permits	15,045	(5,829)	9,216	15,045	(5,077)	9,968
Total	**244,627**	**(235,411)**	**9,216**	**244,627**	**(223,463)**	**21,164**

Reconciliation of intangible assets - Group 2021

	Opening balance (N'000)	Amortisation (N'000)	Carrying value (N'000)
Software cost	11,196	(11,196)	-
Permit	9,968	(752)	9,216
	21,164	**(11,948)**	**9,216**

Reconciliation of intangible assets - Group 2020

	Opening balance (N'000)	Amortisation (N'000)	Carrying value (N'000)
Computer software	33,976	(22,780)	11,196
Permit	10,720	(752)	9,968
	44,696	**(23,532)**	**21,164**

Notes to the Consolidated Financial Statements

5. Intangible assets (continued)

Reconciliation of intangible assets - Company 2021

	Opening balance (N'000)	Amortisation (N'000)	Carrying value (N'000)
Software cost	11,196	(11,196)	-
Permits	9,968	(752)	9,216
	21,164	**(11,948)**	**9,216**

Reconciliation of intangible assets - Company 2020

	Opening balance (N'000)	Amortisation (N'000)	Carrying value (N'000)
Software cost	33,976	(22,780)	11,196
Permits	10,720	(752)	9,968
	44,696	**(23,532)**	**21,164**

An alternate analysis of Intangible Assets is presented on page 84.

6. Right-of-use Asset

Cost				
Opening balance	2,257,190	1,722,040	2,257,190	1,722,040
Additions	226,439	535,150	226,439	535,150
	2,483,629	**2,257,190**	**2,483,629**	**2,257,190**
Accumulated amortisation				
Opening balance	(410,934)	(194,570)	(410,934)	(194,570)
Depreciation	(262,471)	(216,364)	(262,471)	(216,364)
	(673,405)	**(410,934)**	**(673,405)**	**(410,934)**
Carrying value				
Opening balance	1,846,256	1,527,470	1,846,256	1,527,470
Depreciation	226,439	535,150	226,439	535,150
Depreciation	(262,471)	(216,364)	(262,471)	(216,364)
	1,810,224	**1,846,256**	**1,810,224**	**1,846,256**

7. Interests in subsidiaries including consolidated structured entities

The following table lists the entities which are controlled by the group, either directly or indirectly through subsidiaries.

Company

Name of company	Held by	% voting power 2021	% voting power 2020	% holding 2021	% holding 2020	Carrying amount 2021	Carrying amount 2020	Carrying amount 2019
Lagos Continental Hotel	11Plc	100.00 %	100.00 %	100.00 %	100.00 %	22,100,000	22,100,000	-

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

8. Deferred tax

Deferred tax asset / (liability)

	Group 2021 N.'000	Group 2020 N.'000	Company 2021 N.'000	Company 2020 N.'000
Net deferred tax	(5,622,110)	(4,829,400)	(5,622,110)	(4,829,400)
Deferred tax				
Advance rent	2,291,270	3,004,375	2,291,270	3,004,375
Accelerated depreciation	(7,072,194)	(7,287,922)	(7,072,194)	(7,287,922)
Capital gains tax rollover	(345,726)	(345,726)	(345,726)	(345,726)
Bad debt, forex and notional interest on employee loans	(495,460)	(200,127)	(495,460)	(200,127)
	(5,622,110)	**(4,829,400)**	**(5,622,110)**	**(4,829,400)**

Deferred tax movement 2021	Opening balance	Charged to profit or loss	Charged to other comprehensive income	Total
Deferred tax asset				
Retirement benefit obligation	3,004,374	(713,104)	-	2,291,270
Bad debt	(11,628)	-	-	(11,628)
Impairment on trade receivables	(11,782)	1,040	-	(10,742)
Deferred tax liability				
Accelerated capital allowance	(7,287,922)	215,728	-	(7,072,194)
Capital gains tax rollover	(345,726)	-	-	(345,726)
Unrealised forex	(174,687)	(296,586)	-	(471,273)
Notional interest on employee loans	(2,029)	212	-	(1,817)
	(4,829,400)	**(792,710)**	**-**	**(5,622,110)**

Deferred tax movement 2020	Opening balance	Charged to profit or loss	Charged to other comprehensive income	Total
Deferred tax asset				
Advance rent	3,706,739	(702,364)	-	3,004,375
Bad debt	(11,587)	(41)	-	(11,628)
Impairment on trade receivables	(6,844)	(4,938)	-	(11,782)
Deferred tax liability				
Accelerated capital allowance	(6,475,316)	(812,606)	-	(7,287,922)
Capital gains tax rollover	(345,726)	-	-	(345,726)
Unrealised forex	(353,241)	178,554	-	(174,687)
Notional interest on employee loans	2,458	(4,488)	-	(2,030)
	(3,483,517)	**(1,345,883)**	**-**	**(4,829,400)**

Reconciliation of deferred tax asset / (liability)

	Group 2021 N.'000	Group 2020 N.'000	Company 2021 N.'000	Company 2020 N.'000
At beginning of year	(4,829,400)	(3,483,517)	(4,829,400)	(3,483,517)
Originating temporary difference movement on PPE and investment property	215,728	(812,606)	215,728	(812,606)
Bad debt, impairment,gain/(loss) on foreign exchange and notional interest on employee loans	(295,334)	169,087	(295,334)	169,087
Advance rent	(713,104)	(702,364)	(713,104)	(702,364)
	(5,622,110)	**(4,829,400)**	**(5,622,110)**	**(4,829,400)**

	Group 2021 N.'000	Group 2020 N.'000	Company 2021 N.'000	Company 2020 N.'000
Deferred tax assets due after 12 months				
Advance rent	2,291,270	3,004,375	2,291,270	3,004,375
Deferred tax liabilities due within 12 months				
Bad debt	(11,628)	(11,628)	(11,628)	(11,628)
Unrealised forex	(471,274)	(174,687)	(471,274)	(174,687)
Notional interest on employee loans	(1,816)	(2,030)	(1,816)	(2,030)
Impairment on trade receivables	(10,741)	(11,782)	(10,741)	(11,782)
	(495,459)	**(200,127)**	**(495,459)**	**(200,127)**

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

8. Deferred tax (continued)

Deferred tax liabilities due after 12 months				
Depreciation	(7,072,195)	(7,287,922)	(7,072,195)	(7,287,922)
Capital gains tax rollover	(345,726)	(345,726)	(345,726)	(345,726)
	(7,417,921)	**(7,633,648)**	**(7,417,921)**	**(7,633,648)**

9. Prepayments

Prepayments are made up of the following balances:

Insurance	51,770	57,245	41,660	42,569
Employee loans	23,673	37,234	23,673	37,234
Trade	11,065,194	4,686,220	11,039,819	4,672,583
	11,140,637	**4,780,699**	**11,105,152**	**4,752,386**

Total prepayments				
Current portion	11,116,964	4,743,465	11,081,479	4,715,152
Non-current portion	23,673	37,234	23,673	37,234
	11,140,637	**4,780,699**	**11,105,152**	**4,752,386**

- Prepayments are expensed on a straight line basis.
- Employee loans refers to the prepaid portion of housing and car loans given to employees.

10. Inventories

Raw materials	12,722,339	5,726,558	12,699,655	5,715,363
Finished goods	5,172,975	2,921,683	5,059,998	2,875,321
Consumable equipment and spares	185,260	408,509	111,161	384,081
	18,080,574	**9,056,750**	**17,870,814**	**8,974,765**

Obsolete inventory are not provided for but are rather written off to profit or loss immediately they are identified.

During the year, obsolete inventory worth N353M was prvided for and recognised in cost of goods sold.

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

11. Trade and other receivables

Trade receivables	11,975,599	9,224,110	11,595,627	9,224,110
Advances and employee receivables	390,570	450,906	390,570	450,906
Due from associated companies	-	-	4,798,455	1,067,770
Witholding tax receivable	867,563	-	867,563	-
Other receivables	1,377,109	970,818	353,891	712,003
	14,610,841	**10,645,834**	**18,006,106**	**11,454,789**

The carrying amount of trade and other receivables are denominated in the following currencies:

NGN	11,136,893	8,631,914	14,532,159	9,440,869
USD	3,473,948	2,013,920	3,473,948	2,013,920
	14,610,841	**10,645,834**	**18,006,107**	**11,454,789**

The age analysis below excludes WHT

Neither impaired nor past due	8,776,248	8,321,188	11,497,004	9,130,143
Impaired	-	-	-	-
Not impaired and past due in the following periods:			-	-
1 to 30 days	267,228	1,160,385	267,228	1,160,385
31 to 60 days	2,052,745	324,305	2,052,745	324,305
61 to 90 days	908,226	534,079	908,226	534,079
91 to 180 days	1,203,090	28,105	1,203,090	28,105
above 181 days	535,741	277,772	1,210,250	277,772
	13,743,278	**10,645,834**	**17,138,543**	**11,454,789**

In line with established practice, the bridging claims receivable is net off against bridging allowances payable to Petroleum Equalization Fund (PEF).

12. Financial assets by category

The accounting policies for financial instruments have been applied to the line items below:

Loans and receivables - Group 2021

	Loans and receivables (N'000)	Total (N'000)
Trade and other receivables (Excl. WHT)	13,743,278	13,743,278
Cash and cash equivalents	18,012,074	18,012,074
	31,755,352	**31,755,352**

Loans and receivables - Group 2020

	Loans and receivables (N'000)	Total (N'000)
Trade and other receivables (Excl. WHT)	10,645,834	10,645,834
Cash and cash equivalents	10,582,280	10,582,280
	21,228,114	**21,228,114**

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

12. Financial assets by category (continued)

Loans and receivables Company - 2021

	Loans and receivables (N'000)	Total (N'000)
Trade and other receivables (Excl. WHT)	17,138,543	17,138,543
Cash and cash equivalents	17,693,269	17,693,269
	34,831,812	**34,831,812**

Loans and receivables Company - 2020

	Loans and receivables (N'000)	Total (N'000)
Trade and other receivables (Excl. WHT)	11,454,789	11,454,789
Cash and cash equivalents	10,333,627	10,333,627
	21,788,416	**21,788,416**

Impairment	**2021 (N'000)**	**2020 (N'000)**	**2021 (N'000)**	**2020 (N'000)**
Trade receivables	12,014,020	9,246,623	11,629,191	9,246,623
Allowance for expected credit losses	(38,421)	(22,513)	(33,564)	(22,513)
	11,975,599	**9,224,110**	**11,595,627**	**9,224,110**

13. Loans to directors, managers and employees

Carrying value of loans to employees

At beginning of the year	190,295	210,509	190,295	210,509
Advances	20,151	28,800	20,151	28,800
Repayments	(50,657)	(49,014)	(50,657)	(49,014)
	159,789	**190,295**	**159,789**	**190,295**

These advances comprises three types of loans made available to employees of the company. They are;

- Compassionate loan
- Car loan
- Home ownership scheme

The Compassionate loan and Home ownership scheme loan were given to employees at 0% interest rate while the Car loan was given to employees at 5% of the prevailing interest rate. 3 employees took car loan and 1 employee took housing loan in 2021. In 2021, the rate equated to 0.57% (5% of 11.32%).

The Company measures employee loans at amortised cost using the effective interest method.

Employees loans at amortized cost

Loans to directors, managers and employees	87,798	105,406	87,798	105,406

Fair value information is disclosed on note 35.

14. Cash and cash equivalents

For the purposes of the statement of cash flows, cash and cash equivalents consist of:

Bank balance	18,012,074	10,582,280	17,693,269	10,333,627
Bank overdraft	-	(296,257)	-	(296,257)
	18,012,074	**10,286,023**	**17,693,269**	**10,037,370**

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

14. Cash and cash equivalents (continued)

Current assets	18,012,074	10,582,280	17,693,269	10,333,627
Current liabilities	-	(296,257)	-	(296,257)
	18,012,074	**10,286,023**	**17,693,269**	**10,037,370**

Details on bank overdraft is disclosed in note 17.

Cash and bank

Bank account	18,012,074	10,582,280	17,693,269	10,333,627
Bank overdraft	-	(296,257)	-	(296,257)
	18,012,074	**10,286,023**	**17,693,269**	**10,037,370**

Short-term deposits were placed based on the immediate cash requirements of the Company and earn interest at the respective short-term deposit rates.

Credit quality of cash at bank and short term deposits, excluding cash on hand

The credit quality of cash at bank and short term deposits, excluding cash on hand that are neither past due nor impaired can be assessed by reference to external credit ratings.

Credit rating

A+	110,048	-	110,048	-
A	-	9	-	9
A-2	-	447,439	-	447,439
B	-	8,838,563	-	8,589,910
B-	17,901,705	-	17,582,900	-
N/A	321	1,000,012	321	1,000,012
	18,012,074	**10,286,023**	**17,693,269**	**10,037,370**

15. Share capital

Authorised

400,000,000Ordinary shares of 50K each	200,000	200,000	200,000	200,000

Reconciliation of number of shares issued:

Reported as at January 1, 2021	194,678	194,678	194,678	194,678

360,595,261 ordinary shares of the total authorised number of shares of 50k each have been called-up and fully paid.

Issued

360,595,261 Ordinary shares of 50k each	180,298	180,298	180,298	180,298
Share premium	14,380	14,380	14,380	14,380
	194,678	**194,678**	**194,678**	**194,678**

16. Retained income and other reserves

Reconciliation of retained income is as follows:

Balance at beginning of year	39,456,210	39,486,935	42,742,892	39,486,935
Profit for the year	6,080,710	2,944,186	7,238,785	6,230,868
Asset write off	170	-	170	-
Dividends paid	(3,065,060)	(2,974,911)	(3,065,060)	(2,974,911)
	42,472,030	**39,456,210**	**46,916,787**	**42,742,892**

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

16. Retained income and other reserves (continued)

Reconciliation of retained income and other reserves Group - 2021

	Retained Income	Total
Balance at beginning of year	39,456,210	39,456,210
Profit for the year	6,080,710	6,080,710
Asset write off	170	170
Dividends paid	(3,065,060)	(3,065,060)
	42,472,030	**42,472,030**

Reconciliation of retained income and other reserves Group - 2020

	Retained Income	Total
Balance at beginning of year	39,486,935	39,486,935
Profit for the year	2,944,186	2,944,186
Dividends paid	(2,974,911)	(2,974,911)
	39,456,210	**39,456,210**

Reconciliation of retained income and other reserves Company - 2021

	Retained Income	Total
Balance at beginning of year	42,742,892	42,742,892
Profit for the year	7,238,785	7,238,785
Asset write off	170	170
Dividends paid	(3,065,060)	(3,065,060)
	46,916,787	**46,916,787**

Reconciliation of retained income and other reserves Company - 2020

	Retained Income	Total
Balance at beginning of year	39,486,935	39,486,935
Profit for the year	6,230,868	6,230,868
Dividends paid	(2,974,911)	(2,974,911)
	42,742,892	**42,742,892**

17. Borrowings

Held at amortised cost

	Group 2021	Group 2020	Company 2021	Company 2020
Bank overdraft	-	296,257	-	296,257
Loans	14,000,000	5,000,000	14,000,000	5,000,000
	14,000,000	**5,296,257**	**14,000,000**	**5,296,257**

The bank overdraft facility and short term loan was obtained for working capital requirements

The carrying value of the bank overdraft and loan equals its fair value.

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

18. Retirement benefits

Defined contribution plan

The benefit structure is described as follows

Eligibility: All confirmed employees of 11Plc.

Mandatory retirement age: This is 60 for both male and female staff.

Early retirement: Allowable from age 45 with a minimum of 10 years company service.

Final pensionable salary: This is the Annual Pensionable Salary (i.e. annual basic salary + annual housing allowance + annual transport allowance + vacation allowance + year end bonus + annual furniture allowance) at date of exit (death, retirement or withdrawal from service).

Years of service: Accredited service is defined as the length of time, during which an employee worked full-time for the Company prior to retirement or death or withdrawal.

Employee savings scheme: This is payable at retirement and is calculated as 8.33% of annual pensionable salary and multiplied by the years of service, provided 5 years of qualifying service has been rendered at exit.

Pension Scheme: The Defined Benefit pension scheme was converted to Defined Contribution on the 31st January 2017 for active employees.

Defined benefit plan

The Company's Defined benefit plan funding requirements are determined using PENCOM regulations. The plan was fully funded following PENCOM's approval in January 2017 to convert to a Defined Contribution scheme for active employees.The Annuitants are still under the defined benefit scheme.

The valuation of the fund for Annuitants under the defined benefit scheme is as follows:

The valuation was carried out by Alexander Forbes (FRC/2021/002/00000024507)

Carrying value				
Pension liability	(756,794)	(818,307)	(756,794)	(818,307)
Fund at market value	520,026	702,534	520,026	702,534
	(236,768)	**(115,773)**	**(236,768)**	**(115,773)**

Plan Asset Classification Summary				
Fixed deposit	251,376	210,579	251,376	210,579
Government bond	119,720	431,929	119,720	431,921
Corporate bonds	-	64,046	-	64,046
Cash	155,598	1,461	155,598	1,461
Receivables	1,099	321	1,099	321
Payables	(7,767)	(5,794)	(7,767)	(5,794)
	520,026	**702,542**	**520,026**	**702,534**

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

18. Retirement benefits (continued)

Key assumptions used

The following assumptions were also used by the Actuary in the calculation of the company's Pension Expense, Plan Asset and Defined Benefit Obligation.

Discount rates used	15.00 %	15.00 %	15.00 %	15.00 %

In order to measure the liability, the projected benefit obligation is discounted to a net present value as at the current balance sheet date.

IFRS through IAS 19 requires that the discount rate be determined on the company’s balance sheet date by reference to market yields on high quality corporate bonds, except where there is no deep market in such bonds, in which case the discount rate should be based on market yields on Government bonds.

The discount rate should reflect the duration of the liabilities of the benefit program.

The weighted average liability duration for the Plan is 4years. The average weighted duration of a similar Nigerian Government bond as at 31st of December, 2021 was 4years with a gross redemption yield of 12.80%.

In view of the above, the actuary adopted 15.00% p.a as the discount rate for the current valuation.

Fund management and regulatory expenses are charged directly to the fund on an on-going basis.

Demographic Assumptions:

Mortality:The rates of mortality assumed in the plan are the rates in PA (90) ultimate table. The Mortality is age related.

Age now	Average number of death per 1,00 lives	
	Male	Female
60	161	70
70	386	204
80	896	583
90	1,942	1,552
100	3,712	3,530
110	5,913	6,814

Defined contribution plan

The Company's contribution to the scheme in 2021 was N63.9million(2020:N70.9million).

19. Deferred income

Deferred income relates to advance rent on investment properties leased mainly to Mobil Producing Nigeria Unlimited.

Analysis of deferred income				
Opening balance	17,777,018	22,223,330	17,777,018	22,223,330
Additions	5,094,471	3,214,408	5,094,471	3,214,408
Amortisation (rental income for the year)	(7,866,401)	(7,660,720)	(7,866,401)	(7,660,720)
	15,005,088	**17,777,018**	**15,005,088**	**17,777,018**
Non-current	8,208,587	10,609,117	8,208,587	10,609,117
Current	6,796,501	7,167,901	6,796,501	7,167,901
	15,005,088	**17,777,018**	**15,005,088**	**17,777,018**

The Company leased its investment properties mainly to Mobil Producing Nigeria Unlimited under various lease agreements There were no contingent rents recognised during the period.

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

20. Provisions

At the reporting date, there were no lawsuits against the Company.

21. Current tax payable

Balance at beginning of the year	(583,250)	(2,767,932)	(583,250)	(2,767,932)
Provision for the year	(2,714,527)	(1,412,108)	(2,714,527)	(1,412,108)
Balance as at December 31	1,964,809	583,250	1,964,809	583,250

Movement in current income tax

Opening balance	583,250	2,767,932	583,250	2,767,932
Payments	(1,332,552)	(3,596,459)	(1,332,552)	(3,596,459)
Provision for the year	2,714,526	1,412,192	2,714,526	1,412,192
Withholding tax credit utilised	(415)	(415)	(415)	(415)
Balance at December 31	**1,964,809**	**583,250**	**1,964,809**	**583,250**

22. Trade and other payables

Trade payables	13,575,346	5,671,769	12,967,193	5,404,570
VAT payable	498,000	494,083	498,000	451,370
Other payables	463,078	460,820	126,505	204,793
Due to related companies	20,906,025	12,877,096	20,763,360	12,677,390
Accrued expenses	87,532	47,521	38,036	47,521
Unclaimed dividend & payments	1,247,892	1,318,314	1,247,892	1,318,314
Non-product trade payables	4,943,933	833,609	4,943,933	833,609
Bridging allowance	2,159,139	3,084,191	2,159,139	3,084,191
Witholding tax	80,775	100,962	80,775	3,593
Consumption tax	-	30,866	-	-
	43,961,720	**24,919,231**	**42,824,833**	**24,025,351**

Terms and conditions of the above financial liabilities:

- Trade and other payables are non-interest bearing and are settled within an average of 34 days of receipt of invoice
- Other payables are non-interest bearing and are mainly made up of retention on contracts, WHT and employee payables .
- Terms and conditions of related parties are disclosed in note 33.

23. Financial liabilities by category

The accounting policies for financial instruments have been applied to the line items below. There was no contract liability in 2021.

Loans and payables - Group 2021

	Financial liabilities at amortised cost	Total
Trade and other payables (Excl. taxes and unclaimed dividend and payments)	42,135,053	42,135,053
Borrowings	14,000,000	14,000,000
	56,135,053	**56,135,053**

Loans and payables - Group 2020

	Financial liabilities at amortised cost	Total
Trade and other payables (Excl. taxes and unclaimed dividend and payments)	22,975,006	22,975,006
Borrowings	5,000,000	5,000,000
Bank overdraft	296,257	296,257
	28,271,263	**28,271,263**

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

23. Financial liabilities by category (continued)

Loans and payables - Company 2021

	Financial liabilities at amortised cost	Total
Trade and other payables (Excl. taxes and unclaimed dividend and payments)	40,998,166	40,998,166
Borrowings	14,000,000	14,000,000
	54,998,166	**54,998,166**

Loans and payables - Company 2020

	Financial liabilities at amortised cost	Total
Trade and other payables (Excl. taxes and unclaimed dividend and payments)	22,252,074	22,252,074
Borrowings	5,000,000	5,000,000
Bank overdraft	297,257	297,257
	27,549,331	**27,549,331**

24. Revenue

	Group 2021	Group 2020	Company 2021	Company 2020
Intercompany sales	20,821,942	149,155,646	16,769,861	147,567,161
Third party sales	222,635,464	16,340,781	222,635,464	16,340,781
	243,457,406	**165,496,427**	**239,405,325**	**163,907,942**

The amount included in revenue arising from exchanges of goods or services included in revenue are as follows:

	Group 2021	Group 2020	Company 2021	Company 2020
Sale of goods	239,405,325	163,907,942	239,405,325	163,907,942
Rendering of services	4,052,081	1,588,485	-	-
	243,457,406	**165,496,427**	**239,405,325**	**163,907,942**

Disaggregated revenue information

	Group 2021	Group 2020	Company 2021	Company 2020
Fuels	162,050,387	124,667,654	162,050,387	124,667,654
Lubes	57,529,993	37,354,452	57,529,993	37,354,452
Liquefied petroleum gas(LPG)	19,824,945	1,885,836	19,824,945	1,885,836
Revenue from Lagos Continental	4,052,081	1,588,485	-	-
	243,457,406	**165,496,427**	**239,405,325**	**163,907,942**

Geographical markets

	Group 2021	Group 2020	Company 2021	Company 2020
Nigeria	243,457,406	165,496,427	239,405,325	163,907,942

Timing of revenue recognition

	Group 2021	Group 2020	Company 2021	Company 2020
Goods transferred at a point in time	243,457,406	165,496,427	239,405,325	163,907,942

25. Other income

	Group 2021	Group 2020	Company 2021	Company 2020
Rental income	8,084,697	7,912,115	8,084,697	7,912,115
Profit on sale on disposal of asset held for sale	-	270,302	-	270,302
Other operating income	165,347	825,651	165,347	825,651
Backcourt income	56,114	68,173	56,114	68,173
	8,306,158	**9,076,241**	**8,306,158**	**9,076,241**

Rental income represents rent received from investment properties of N7,866million (2019: N7,660million) and the balance represents rent from service stations.

Other operating income includes; services charges on demurrage, sale of scrap.

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

26. Cost of sales

Sale of goods				
Purchases	222,657,971	152,094,024	222,179,773	151,934,168
Manufacturing expenses	845,420	582,135	845,420	582,135
	223,503,391	**152,676,159**	**223,025,193**	**152,516,303**

27. Operating expense

Total expenses				
Administrative expenses	10,131,884	9,480,549	5,399,926	4,765,328
Selling and distribution expenses	8,198,898	6,467,220	8,198,898	6,467,220
Loss on asset disposals	31,775	-	31,775	-
	18,362,557	**15,947,769**	**13,630,599**	**11,232,548**

The following items are included within operating expenses:				
Administrative expense (excl. depreciation)	5,947,784	5,217,357	2,731,708	1,990,813
Selling and distribution expenses (excl. depreciation)	7,101,862	5,698,284	7,101,862	5,698,284
Depreciation and amortisation	5,281,136	5,032,128	3,765,254	3,543,361
Loss on asset disposals	31,775	-	31,775	-
	18,362,557	**15,947,769**	**13,630,599**	**11,232,458**

Depreciation on manufacturing expense is charged to cost of sales and excluded from depreciation and amortisation in operating expense.

Included in operating expenses are the following expenses by nature

Expenses by nature				
Employee related expenses	1,404,583	1,791,115	1,262,122	1,402,683
Volume related expense	4,438,470	2,987,612	4,438,470	2,987,612
Depreciation and amortisation	5,281,136	5,032,128	3,765,255	3,543,361
Maintenance & repairs	1,899,515	1,377,245	1,226,430	838,496
Auditors remuneration	37,359	27,824	28,759	21,000
Loss on asset disposals	31,775	-	31,775	-
Short-term rent	26,105	32,356	26,105	32,356
Others	5,078,573	4,288,640	2,722,358	2,008,157
Advert and promotion	144,025	377,292	108,309	365,236
Interest expense employee	9,965	11,044	9,965	11,044
Impairment on trade receivables	11,051	22,513	11,051	22,513
	18,362,557	**15,947,769**	**13,630,599**	**11,232,458**

Auditors remuneration includes 30.1M (including value added tax) to Grant Thornton for 2021 Audit services.

Non-audit services relates to tax consultancy services amounting to 7M.

Others mainly consists of contract labour, financial, legal, research and royalty paid to ExxonMobil.

28. Finance costs

Interest expense	611,726	475,858	611,726	475,858

Finance costs were incurred on overdraft facility obtained for working capital requirements, deposit made by dealers and on establishment of letter of credit.

29. Finance Income

Interest income on short term bank deposit	292,536	198,964	292,536	198,964
Interest income on loan to employees	9,522	30,414	9,522	30,414
	302,058	**229,378**	**302,058**	**229,378**

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

30. Taxation

Major components of the tax expense

Current				
Company income tax	2,490,945	1,197,787	2,490,945	1,197,787
Education tax (non - deductibility of Depreciation - 2%)	223,582	214,321	223,582	214,321
	2,714,527	**1,412,108**	**2,714,527**	**1,412,108**
Deferred				
Origination and reversal of temporary differences	792,711	1,345,966	792,711	1,345,966
	3,507,238	**2,758,074**	**3,507,238**	**2,758,074**
Profit before tax	9,587,948	5,702,260	10,746,023	8,988,942
Reconciliation of tax expense using accounting profit				
Income tax using statutory rate 30%	3,223,807	2,696,683	3,223,807	2,696,683
Education tax	224,218	214,326	224,218	214,326
Investment allowance (Tax incentive)	(3,814)	(186,265)	(3,814)	(186,265)
Others	63,027	33,330	63,027	33,330
	3,507,238	**2,758,074**	**3,507,238**	**2,758,074**

31. Earnings per share

Basic earnings per share is determined by dividing profit or loss attributable to the ordinary equity holders of the parent by the weighted average number of ordinary shares outsandind during the year. The weighted average number of shares used in the Earnings per share calculation is 360,595,261 (2020: 360,595,261).

The final dividend stated below was declared and authorised after the end of the reporting period. The dividend has therefore not been recognised as a liablility in the reporting period. It has been disclosed for information purposes only.

Statement of Financial Position				
from continuing operations (kobo per share)	1,686	816	2,007	1,728

The computation of basic earnings per share was based on earnings and a weighted average number of ordinary shares in issue

Dividends paid				
Dividend per share: final (kobo)	850	850	850	850

32. Dividends paid

Dividends	(3,065,060)	(2,974,911)	(3,065,060)	(2,974,911)

Notes to the Consolidated Financial Statements

	Group		Company	
	2021 N.'000	2020 N.'000	2021 N.'000	2020 N.'000

33. Related parties

Relationships

Nipco Plc	Parent Company
Purebond	Ultimate Parent Company
Agrichemicals Limited	Related party
11 Hospitality	Subsidiary

Related party balances

	Group 2021 N.'000	Group 2020 N.'000	Company 2021 N.'000	Company 2020 N.'000
Amounts included in Trade receivable (Trade Payable) regarding related parties				
Nipco Plc	(9,492,862)	(2,260,185)	(9,350,198)	(2,065,913)
11 Hospitality	-	-	4,798,455	1,067,770
Agrichemicals Limited	(7,921,300)	(7,994,546)	(8,214,648)	(7,994,546)
Purebond	(3,198,514)	(2,616,931)	(3,198,514)	(2,616,931)
Dividends paid				
Nipco Plc	(2,317,309)	2,089,799	(2,317,309)	(2,089,799)

Related party transactions

	Group 2021 N.'000	Group 2020 N.'000	Company 2021 N.'000	Company 2020 N.'000
Income from related parties				
Nipco Plc	16,769,861	16,340,781	16,769,861	16,340,781
Purchases from related parties				
Nipco Plc	15,836,596	15,505,378	15,343,455	15,505,378
Agrichemicals Limited	58,203,407	36,317,537	58,203,407	36,298,870
Administration fees paid to related parties				
Nipco Plc	1,557,250	306,840	1,557,250	306,480

Other related party disclosures

The sales to and purchases from related parties were made on terms equivalent to those that would prevail in an arm’s length transactions. Outstanding balances at the year-end are unsecured and interest free and settlement occurs in cash. No guarantees were provided or received for any related party receivables or payables. For the year ended December 31, 2021, 11Plc has not recorded any impairment of receivables relating to amounts owed by related parties (2020: Nil). This assessment is taken each financial year by examining the financial position of the related party and the market in which the related party operate.

34. Commitments

Authorised capital expenditure

No commitment on investment properties in 2021.

35. Fair Value Measurement and disclosures

The Group considers the fair value of its financial assets and liabilities not significantly different from its carrying values disclosed in the statement of financial position

a) Investment Properties

Location of Investment properties	Valuation technique
1, Lekki Epe Express Way, Victoria Island, Lagos	The market approach was used in arriving at the fair value of the property using evidences of similar and comparable (nature, location and condition) properties of recent sales transaction in the property market.
1, Ligali Ayorinde Street, Victoria Island, Lagos	The market approach was used in arriving at the fair value of the property using evidences of similar and comparable (nature, location and condition) properties of recent sales transaction in the property market.
3 Bayo Kuku Road, Ikoyi, Lagos	The market approach was used in arriving at the fair value of the property using evidences of similar and comparable (nature, location and condition) properties of recent sales transaction in the property market.
10A & B Temple Road, Ikoyi, Lagos	The market approach was used in arriving at the fair value of the property using evidences of similar and comparable (nature, location and condition) properties of recent sales transaction in the property market.
10 Temple Road, Ikoyi, Lagos	The market approach was used in arriving at the fair value of the property using evidences of similar and comparable (nature, location and condition) properties of recent sales transaction in the property market.

b) Employee loans

Loans to Employees	The discounted cash flow method was used in arriving at the fair value of the loans the Company provides to employees. This fair value is estimated by discounting future cash flows using rates currently available for debt on similar terms, credit risks and remaining maturity.

The fair values of investment properties and employee loans are categorized as Level 3.

Notes to the Consolidated Financial Statements

	2021 N. '000	2020 N. '000

36 Directors & Key management personnel emoluments

Emoluments of directors

	2021	2020
Fees paid to Non-Executive Directors		-
Remuneration paid to Executive Directors	**182,920**	**185,157**
Other emoluments to NED	**2,255**	**2,193**
Total	**185,175**	**187,351**

The Executive Directors' remuneration shown above
(excluding pensions and pension contributions) include:

	2021	2020
Chairman	**0**	**0**

The role of the chairman has been seperated from the role of managing director

	2021	2020
Highest paid Director	**88,879**	**88,879**

Directors received emoluments in the following ranges :

		2021	2020
Up to	N250,000		
N251,001 -	N1,000,000		
Above	N1,000,000	**2**	**2**

The chairman does not receive emolument

Emoluments of key management personnel

	2021	2020
Short term benefits (Salaries wages & other benefits)	**293,253**	**295,490**
Post employment benefits	**-**	**-**
Total	**293,253**	**295,490**

Staff numbers

(a) The average monthly number of full time persons employed by the Company during the year (excluding the 2 executive directors) was as follows :

	2021	2020
Management staff	**13**	**15**
Senior staff	**46**	**55**
Total	**59**	**70**

(b) Employees of the Company, other than Directors, whose duties were wholly or mainly discharged in Nigeria, received remuneration (excluding pension contributions) in the following ranges :

	2021	2020
Under N2,000,000	**0**	**1**
N2,000,001 - N 6,000,000	**0**	**3**
N6,000,001 - N 8,000,000	**3**	**3**
N8,000,001 - N 10,000,000	**18**	**23**
N10,000,001 - N 20,000,000	**25**	**26**
N20,000,001 & above	**13**	**14**
Total	**59**	**70**

Notes to the Consolidated Financial Statements

37 Segmental Information

As at December 31, 2021, the Group had two reportable business segments:
(i) Petroleum Products Marketing (ii) Property Business

All MON's assets are located within Nigeria and there were no export sales made as at December 31, 2021. (2020: Nil)

Segment revenue reported below represents revenue generated from external customers. There were also no intersegment sales as at December 31,2021 (2020: nil). The accounting policy of the reportable segments below are the same as 11Plc's accounting policies disclosed in the financial statements.

		Property Business		
	Petroleum Products Marketing (N'000)	Investment property (N'000)	Hospitality (N'000)	Total (N'000)
A The segment results for the period ended December 31, 2021 are as follows:				
Revenue	**239,405,325**	**-**	**4,052,081**	**243,457,406**
Cost of sales	**(223,025,193)**	**-**	**(478,198)**	**(223,503,391)**
Operating expense	**(11,049,392)**	**(2,581,207)**	**(4,731,958)**	**(18,362,557)**
Other income	**439,757**	**7,866,401**	**-**	**8,306,158**
Finance income	**302,058**	**-**	**-**	**302,058**
Finance costs	**(611,726)**	**-**	**-**	**(611,726)**
Profit\(Loss) before tax	**5,460,829**	**5,285,194**	**(1,158,075)**	**9,587,948**
Taxation credit/charge	**(1,591,552)**	**(1,915,686)**		**(3,507,238)**
Profit\(Loss) before tax	**3,869,277**	**3,369,508**	**(1,158,075)**	**6,080,710**
The segment results for the period ended December 31, 2020 are as follows:				
Revenue	**163,907,942**		**1,588,485**	**165,496,427**
Cost of sales	**(152,516,303)**		**(159,856)**	**(152,676,159)**
Operating expense	**(8,645,207)**	**(2,587,251)**	**(4,715,311)**	**(15,947,769)**
Other income	**1,415,521**	**7,660,720**	**-**	**9,076,241**
Finance income	**229,378**	**-**	**-**	**229,378**
Finance costs	**(475,858)**	**-**	**-**	**(475,858)**
Profit\(Loss) before tax	**3,915,473**	**5,073,469**	**(3,286,682)**	**5,702,260**
Taxation	**(2,186,302)**	**(571,772)**	**-**	**(2,758,074)**
Profit\(Loss) before tax	**1,729,171**	**4,501,697**	**(3,286,682)**	**2,944,186**
B Reconciliation of segment assets and liabilities to total assets and liabilities as at December 31, 2021:				
Segmented total assets (excl. cash and cash equivalents)	**66,451,019**	**15,485,563**	**23,271,780**	**105,208,361**
Segmented total liabilities (excl.deferred tax)	**(52,196,110)**	**(16,800,174)**	**(5,935,342)**	**(74,931,626)**
Deferred tax	**-**	**(5,622,110)**	**-**	**(5,622,110)**
Cash and cash equivalents	**17,693,269**	**-**	**318,805**	**18,012,074**
Segmented net assets	**31,948,178**	**(6,936,721)**	**17,655,243**	**42,666,699**
Capital expenditure	**5,585,237**	**-**	**2,982,023**	**8,567,260**
Depreciation charge for the year	**(1,286,055)**	**(2,572,828)**	**(1,515,880)**	**(5,374,762)**
Reconciliation of segment assets and liabilities to total assets and liabilities as at December 31, 2020:				
Intangible assets	**21,164**	**-**	**-**	**21,164**
Segmented total assets (excl. cash and cash equivalents & intangible assets)	**43,840,003**	**18,086,278**	**20,526,318**	**82,452,600**
Segmented total liabilities (excl.deferred tax)	**(22,933,614)**	**(22,307,538)**	**1,961,653**	**(43,279,499)**
Deferred tax	**-**	**(4,829,400)**	**-**	**(4,829,400)**
Cash and cash equivalents	**10,037,371**	**-**	**248,653**	**10,286,024**
Segmented net assets	**30,964,924**	**(9,050,659)**	**22,736,624**	**44,650,889**
Capital expenditure	**12,290,303**	**-**	**92,456**	**12,382,759**
Depreciation charge for the year	**(1,060,000)**	**(2,573,741)**	**(1,488,767)**	**(5,122,509)**

Segment assets consist primarily of Investment properties, property, plant and equipment, intangible assets, Inventory, long term receivables, debtors and other receivables. Deferred taxation and cash and short term deposits are not allocated to segments as they are managed on a total company basis.

Segment liabilities comprise current taxation, unamortized rental income, payables and other liabilities and provision for liabilities & charges. Unallocated liability is deferred taxation.

Capital expenditure comprises additions to property, plant and equipment, Investment property and intangible assets.

Property, plant and equipment

Group

December 2021	Land	Buildings	Plant and Equipment	Fixtures and Fittings	Motor Vehicles	Asset under Construction	Total
	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Cost							
At beginning of the year	1,895,153	19,747,184	21,827,457	3,027,360	610,071	190,221	47,297,445
Additions	-	1,474,792	364,881	46,106	-	6,681,481	8,567,260
Transfer between asset classes	-	-	-	-	-	-	-
Transfers from asset under Construction	-	36,218	86,535	-	-	(122,753)	-
Disposals	-	(5,011)	(22,358)	-	(20,129)	-	(47,497)
At the end of the period	**1,895,153**	**21,253,183**	**22,256,515**	**3,073,466**	**589,942**	**6,748,949**	**55,817,208**
Depreciation							
At beginning of the year	-	(3,087,942)	(5,157,043)	(758,740)	(393,549)		(9,397,274)
Charge for year	-	(550,562)	(1,349,441)	(573,729)	(53,783)		(2,527,515)
Transfer between asset classes	-	-	-	-	-		-
Disposals	-	1,584	18,823	-	17,194		37,601
At the end of the period	**-**	**(3,636,920)**	**(6,487,661)**	**(1,332,470)**	**(430,138)**	**-**	**(11,887,188)**
Realignment of asset classes	-	(171,045)	96,670	13,742	7,066	194,854	141,287
Carrying value							
December 31, 2021	**1,895,153**	**17,445,219**	**15,865,524**	**1,754,739**	**166,869**	**6,943,803**	**44,071,307**

December 2020	Land	Buildings	Plant and Equipment	Fixtures and Fittings	Motor Vehicles	Asset under Construction	Total
		N'000	N'000	N'000	N'000	N'000	N'000
Cost							
At beginning of the year	1,649,546	19,461,878	15,485,664	3,113,363	481,937	16,855,632	57,048,021
Additions	245,607	230,813	703,214	17,642	128,134	11,057,349	12,382,758
Transfer between asset classes	-	-	103,645	(103,645)	-		-
Transfers from asset under Construction	-	54,493	5,568,267	-	-	(5,622,760)	-
Disposals	-	-	(33,333)	-	-		(33,333)
Investment in subsidiary						(22,100,000)	(22,100,000)
At end of the year	**1,895,153**	**19,747,184**	**21,827,457**	**3,027,360**	**610,071**	**190,221**	**47,297,446**
Depreciation							
At beginning of the year	-	(2,546,198)	(3,919,977)	(311,994)	(338,728)	-	(7,116,897)
Charge for year	-	(541,744)	(1,127,125)	(585,182)	(54,821)	-	(2,308,872)
Transfer between asset classes	-	-	(138,436)	138,436			-
Disposals	-	-	28,495	-		-	28,495
At end of the year	-	**(3,087,942)**	**(5,157,043)**	**(758,740)**	**(393,549)**	**-**	**(9,397,274)**
Carrying value							
December 31, 2020	**1,895,153**	**16,659,242**	**16,670,414**	**2,268,620**	**216,522**	**(21,909,779)**	**37,900,172**

Property, plant and equipment
Company

December 2021	Land	Buildings	Plant and Equipment	Fixtures and Fittings	Motor Vehicles	Asset under Construction	Total
	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Cost							
At beginning of the year	1,895,153	7,422,792	15,335,763	228,484	579,064	190,221	25,651,477
Additions	-	187,745	40,597			5,356,895	5,585,237
Transfers from asset under Construction	-	36,218	86,535			(122,753)	-
Disposals	-	(5,011)	(22,358)	-	(20,129)		(47,498)
At the end of the period	**1,895,153**	**7,641,744**	**15,440,537**	**228,484**	**558,935**	**5,424,363**	**31,189,216**
Depreciation							
At beginning of the year	-	(2,841,454)	(4,482,291)	(198,965)	(385,797)	-	(7,908,507)
Charge for year	-	(288,977)	(666,204)	(10,422)	(46,032)	-	(1,011,635)
Disposals	-	1,584	18,823		17,194	-	37,601
At the end of the period	**-**	**(3,128,847)**	**(5,129,672)**	**(209,387)**	**(414,635)**	**-**	**(8,882,541)**
Realignment of asset classes		**(171,045)**	**96,670**	**13,742**	**7,066**	**194,854**	**141,287**
Carrying value							
December 31, 2021	**1,895,153**	**4,341,852**	**10,407,535**	**32,839**	**151,366**	**5,619,217**	**22,447,962**
INV IN SUB						**22,100,000**	**22,100,000**

December 2020	Land	Buildings	Plant and Equipment	Fixtures and Fittings	Motor Vehicles	Asset under Construction	Total
	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Cost							
At beginning of the year	1,649,546	7,137,486	9,056,634	332,129	463,080	16,855,632	35,494,507
Additions	245,607	230,813	640,550		115,984	11,057,349	12,290,303
Transfer between asset classes			103,645	(103,645)		(22,100,000)	(22,100,000)
Transfer from asset under construction	-	54,493	5,568,267			(5,622,760)	-
Disposals	-	-	(33,333)	-	-	-	(33,333)
At end of the year	**1,895,153**	**7,422,792**	**15,335,763**	**228,484**	**579,064**	**190,221**	**25,651,477**
Depreciation							
At beginning of the year	-	(2,546,198)	(3,919,977)	(311,994)	(338,728)	-	(7,116,897)
Charge for year	-	(295,256)	(452,373)	(25,407)	(47,069)	-	(820,105)
Transfer between asset classes			(138,436)	138,436			-
Disposals	-		28,495			-	28,495
At end of the year	-	**(2,841,454)**	**(4,482,291)**	**(198,965)**	**(385,797)**	**-**	**(7,908,507)**
Carrying value							
December 31, 2020	**1,895,153**	**4,581,338**	**10,853,472**	**29,519**	**193,267**	**190,221**	**17,742,970**
INV IN SUB						**22,100,000**	**22,100,000**

Intangible assets
Company

December 2021	**Software Costs**	**Permit**	**Total**
	N'000	**N'000**	**N'000**
Cost			
At beginning of the year	229,582	15,045	244,627
Additions	-	-	-
Disposals	-	-	-
At the end of the period	**229,582**	**15,045**	**244,627**
Amortization			
At beginning of the year	(218,386)	(5,077)	(223,463)
Amortization for the period charged to expense	(11,196)	(752)	(11,948)
Disposals	-	-	-
At the end of the period	**(229,582)**	**(5,829)**	**(235,411)**
Carrying value			
December 31, 2021	**-**	**9,216**	**9,216**

December 2020	**Software Costs**	**Permit**	**Total**
	N'000	**N'000**	**N'000**
Cost			
At beginning of the year	229,582	15,045	244,627
At end of the year	229,582	15,045	244,627
Amortization			
At beginning of the year	(195,606)	(4,325)	(199,931)
Amortization for the period charged to expense	(22,780)	(752)	(23,532)
At end of the year	(218,386)	(5,077)	(223,463)
Carrying value			
December 31, 2020	**11,196**	**9,968**	**21,164**

Intangible assets are made up of the cost of upgrading the Company's computer systems, permits and the franchise cost paid, which gives Company owned service stations the right to have named brand in the back-court shops. The assets are amortised using straight line method with a useful life of fifteen, ten and twenty years for the software, franchise and permit cost respectively.

Investment property movement analysis

December 2021	Land and Buildings	Plant and Equipment	Asset under Construction	Total
	N'000	N'000	N'000	N'000
Cost				
At beginning of the year	12,646,195	20,450,384	293,205	33,389,784
Disposals	(31,816)	-	-	(31,816)
At end of the year	**12,614,379**	**20,450,384**	**293,205**	**33,357,968**
Depreciation				
At beginning of the year	(2,398,522)	(12,768,373)	-	(15,166,895)
Charge for year	(297,654)	(2,275,174)	-	(2,572,828)
Disposals	8,431	-	-	8,431
At end of the year	**(2,687,745)**	**(15,043,547)**	**-**	**(17,731,292)**
Realignment of asset classes	**(1,925,027)**	**2,077,117**	**(293,205)**	**(141,114)**
Carrying value				
December 31, 2021	**8,001,607**	**7,483,955**	**0**	**15,485,562**

December 2020	Land and Buildings	Plant and Equipment	Asset under Construction	Total
	N'000	N'000	N'000	N'000
Cost				
At beginning of the year	12,646,195	20,450,384	293,205	33,389,784
At end of the year	**12,646,195**	**20,450,384**	**293,205**	**33,389,784**
Depreciation				
At beginning of the year	(2,099,959)	(10,493,193)	-	(12,593,152)
Charge for the year	(298,563)	(2,275,180)	-	(2,573,743)
At end of the year	**(2,398,522)**	**(12,768,373)**	**-**	**(15,166,895)**
Carrying value				
December 31, 2020	**10,247,672**	**7,682,011**	**293,205**	**18,222,889**

11Plc
(Registration number RC 914)
Consolidated and Separate Financial Statements for the year ended December 31, 2021

Statement of Value Added

	Group 2021 N. '000	%	Group 2020 N. '000	%	Company 2021 N. '000	%	Company 2020 N. '000	%
Company								
- Inland sales	243,457,406		165,496,427		239,405,325		163,907,942	
- Export sales	-		-		-		-	
Sales to outsiders	243,457,406		165,496,427		239,405,325		163,907,942	
- Local purchases	176,811,832		126,329,769		173,260,020		122,670,753	
- Purchases from imports	58,203,407		36,317,537		58,203,407		36,298,870	
Purchases of goods and other services	235,015,239		162,647,306		231,463,427		158,969,623	
Value added by trading operations	8,442,167	51	2,849,121	24	7,941,899	49	4,938,318	35
Other income	8,306,158	50	9,076,241	76	8,306,158	51	9,076,241	65
	16,748,325		11,925,362		16,248,057		14,014,559	
Other expense	(31,775)	(0)	-	-	(31,775)	(0)	-	-
	16,716,550	100	11,925,362	100	16,216,282	100	14,014,559	100
Applied as follows :								
To pay staff and labour related expenses	1,404,583	8	1,791,115	16	1,262,122	8	1,402,683	11
To pay dividends to shareholders	3,065,060	18	2,974,911	25	3,065,060	19	2,974,911	21
To pay interests and similar charges	611,726	4	475,858	4	611,726	4	475,858	3
To pay Government taxes and licences	3,507,238	21	2,758,074	22	3,507,238	22	2,758,074	19
To provide for maintenance of assets	5,112,292	31	3,956,129	33	3,596,411	22	3,147,077	22
Profit after tax transferred to reserve (net of dividend)	3,015,650	18	(30,725)	(0)	4,173,725	26	3,255,956	23
	16,716,550	100	11,925,362	100	16,216,282	100	14,014,559	100

-

11Plc

(Registration number RC 914)

Consolidated and Separate Financial Statements for the year ended December 31, 2021

Company

Five-Year Financial Summary

	2021	2020	2019	2018	2017
	N'000	N'000	N'000	N'000	N'000
Equity					
Share capital	180,298	180,298	180,298	180,298	180,298
Share premium	14,380	14,380	14,380	14,380	14,380
Reserves	46,916,787	42,742,892	39,486,935	33,578,097	27,164,151
	47,111,466	42,937,571	39,681,613	33,772,775	27,358,829
Assets and liabilities :					
Property, plant & equipment	22,447,962	17,742,970	28,377,610	10,923,166	10,923,166
Investment property	15,485,561	18,222,889	20,796,632	23,372,829	25,949,059
Right-of-use-assets	1,810,224	1,846,256	1,527,470		
Intangible assets	9,216	21,164	44,696	68,316	64,863
Deferred tax assets	-	-	-	-	-
Prepayments	23,673	37,234	86,558	2,033,676	2,033,676
Working capital	9,065,521	3,405,574	4,806,829	14,935,050	9,683,367
	48,842,156	41,276,087	55,639,795	51,333,037	48,654,131
Net deferred credits	(23,830,697)	(20,438,517)	(16,288,683)	(17,560,262)	(19,151,776)
Net tangible assets	25,011,459	20,837,570	39,351,112	33,772,775	29,502,355
Turnover	239,405,325	163,907,942	191,676,329	164,609,535	125,257,109
Profit before taxation	10,746,023	8,988,942	13,107,877	13,695,459	11,137,886
Taxation	(3,507,238)	(2,758,074)	(4,224,128)	(4,366,524)	(3,619,153)
Profit after taxation	7,238,784	6,230,868	8,883,749	9,328,935	7,518,733
Actuarial gains/(losses)	-	-	-	-	1,267,362
Reserves beginning of the year	42,742,892	39,486,935	33,578,097	27,164,151	21,262,818
Asset Write off	170	-	-	-	-
Dividends	(3,065,060)	(2,974,911)	(2,974,911)	(2,884,762)	(2,884,762)
Adoption of IFRS adjustments	-	-	-	(30,227)	-
Reserves end of year	46,916,787	42,742,892	39,486,935	33,578,097	27,164,151
Earnings per 50k share	2007K	1728K	246K	2587K	2261K
Dividends per 50k share		850K	825K	825k	800K
Net assets per 50k share	6936K	5779K	10489K	9366K	5951K

Note:

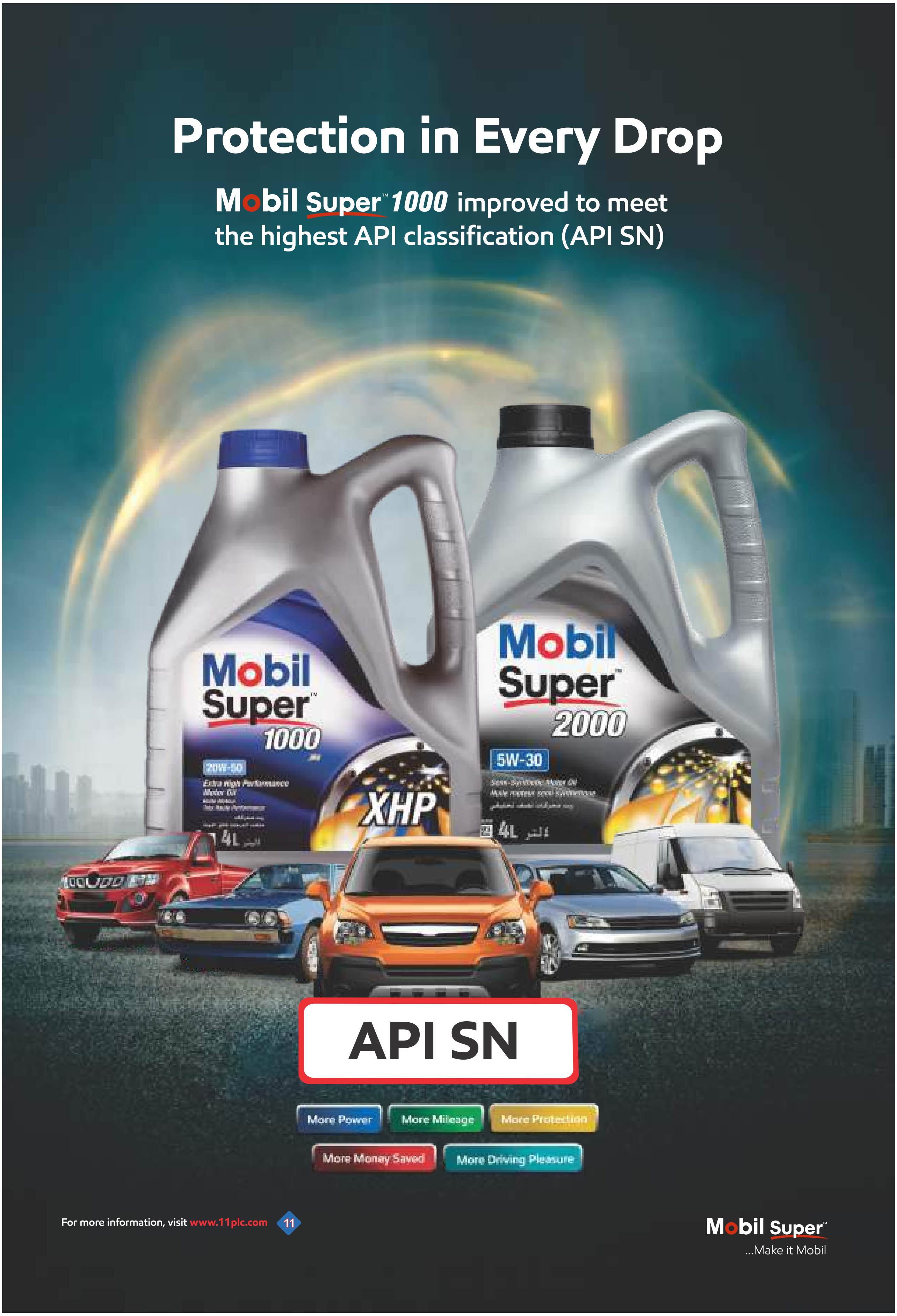
1) Earnings and dividend per share are calculated on the basis of the fully paid ordinary shares of 360,595,261 for 2017- 2021 financial year .

Net assets per share are based on the net assets of the Company and number of ordinary shares of 50k in issue at the end of each financial year

2) All figures disclosed are based on IFRS.

Facility

Apapa Terminal



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PROXY FORM

The 44th Annual General Meeting of 11PLC will be held at Transcorp Hilton, 1 Aguiyi Ironsi Street, Abuja on Wednesday May 18, 2022 At 11.00am.

I/We……………………………………………………………being a member/members of 11Plc, hereby appoint

……………………………………………………….................... or failing him/her, the Chairman of the meeting as my/our proxy to vote for me/us or on my/our behalf at the Annual General Meeting of the Company to be held on May 24, 2022 and at any and every adjournment thereof:

Dated this …………………. day of ………………………… 2022.

Shareholder's signature ---

A member entitled to attend and vote at the AGM is advised to select from the under listed proposed proxies to attend and vote in their stead

1. Mr. Tunji Oyebanji
2. Alh. Abdulkadir Aminu Mamman
3. Chief Paul Obi
4. Mr. Raphael Osayameh
5. Oloye Esan Ogunleye
6. Barr. G. Siyonbola Adetutu
7. Alh. Sani Yau
8. Dr. Raphael Attu
9. Mr. David O. Odebiyi

		RESOLUTION	VOTES	
			For	Against
	1	To ratify the appointment of Hon. Lawal Muhammadu Idirisu as an independent Non-Executive Director.		
	2	To authorize the Directors to fix the Auditors' remuneration.		
	3	To elect members of the Audit Committee.		
	4	To approve Director's remuneration.		
	5	To approve by special resolution, the cancellation of company's unissued shares of **39,404,739** bringing the Company issued share Capital to be **N180,297,630.5** divided into **360,595,261** ordinary shares of **50K each**.*"*		
	6	To authorize the Directors to alter the first line of Clause 5 of the Memorandum and Article of Association of the company to read 'The issued share capital of the Company is **N180,297,630.5** divided into **N**360,595,261 ordinary shares of 50k (fifty kobo) each"		

Please indicate an 'X' in the appropriate box how you wish your votes to be cast on the resolutions referred to above. Unless otherwise instructed, the proxy will vote or abstain from voting at his discretion

NOTE

A member (shareholder) who is unable to attend an Annual General Meeting is allowed by law to vote by Proxy. The above proxy Form has been prepared to enable you exercise your right to vote as attendance at the meeting will be by proxy.

Provision has been made on this form for the Chairman of the Meeting to act as your proxy, but if you wish you may insert in the blank space on the form (marked*) the name of any person, whether a member of the Company or not, who will attend and vote on your behalf instead of the Chairman of the meeting.

Please sign the above and post it so as to reach the address shown overleaf not later than 48 hours before the date of the Annual General Meeting.

If executed by a corporation, the proxy form should be sealed with the common seal. The proxy must produce the Annual Report sent with the Notice of the Meeting to obtain entrance to the Meeting.

Before posting the above card, tear off this part and retain it for admission into the meeting.

ADMISSION CARD

Please admit …………………………………………. to the Annual General Meeting of 11 Plc which will be held at 11.00 a.m. on the May 24, 2022 at 1 Aguiyi Ironsi Street, Abuja, Nigeria.

Shareholder's Signature ………………………………   Proxy's Signature …………………………

IMPORTANT:

a) This admission card must be produced by the shareholder or his proxy in order to obtain entrance to the Meeting.
b) Shareholders and/ or their proxies are requested to sign the admission card before attending the Meeting.

Affix
Stamp

The Registrar,
GTL Registrars Limited,
274, Murtala Muhammad Way,
Alagomeji, Yaba,
Lagos State.

Affix Current Passport Photograph

E-DIVIDEND MANDATE ACTIVATION FORM

GREENWICH REGISTRARS & DATA SOLUTIONS

Only Clearing Banks are accep

Instruction

Please complete all sections of this form to make it eligible for processing and return to the address below

The Registrar
GREENWICH REGISTRARS & DATA SOLUTIONS LIMITED
274 Murtala Muhammed Way, Yaba, Lagos

I\We hereby request that henceforth, all my\our Dividend Payment(s) due to me\us from my\our holdings in all the companies ticked at the right hand column be credited directly to my\our bank detailed below:

Bank Verification Number

Bank Name

Bank Account Number

Account Opening Date

Shareholder Account Information

Surname/Company Name	First Name	Other Names

Address

City **State** **Country**

Previous Address (if any)

CSCS Clearing House Number

Mobile Number 1 **Mobile Number 2**

Email Address

Shareholder's Signature **Company Seal (If applicable)**

2nd Signatory (Joint/Company Accounts)

Help Desk Telephone No/Contact Centre Information for Issue resolution or clarification: +234-(0)1-2917747, +234-(0)1-2793160-2.

Tick	Company Name	Shareholders Account No.
	11 PLC	
	Abplast Products PLC	
	Allianz Nigeria Plc (erstwhile Union Assurance Company Limited; Ensure Insurance)	
	Aluminium Extrusion PLC	
	Cashchew Nut Processing Industries PLC	
	Chellarams PLC	
	Christlieb PLC	
	DANA Group of Companies PLC Series 1 & 2	
	DN Tyre & Rubber PLC	
	Ekiti State Bond Tranche 2	
	EKOCORP PLC	
	Eterna PLC	
	FAN Milk PLC	
	General Telecoms PLC	
	GlaxoSmithKline Nigeria PLC	
	Global Biofuel Nigeria Limited	
	Great Nigeria Insurance PLC	
	Ikeja Hotels PLC	
	Impresit Bakolori PLC	
	Industrial & General Insurance PLC	
	IPWA PLC	
	John Holts PLC	
	Julius Berger Nigeria PLC	
	Kajola Integrated & Investment Company PLC	
	Lennard Nigeria PLC	
	Meyer PLC	
	Municipality Waste Management Contractors Limited Series I,II & III	
	Nestle Nigeria PLC	
	Nigeria Cement Company PLC	
	Nigeria Reinsurance	
	Nigerian Enamelware PLC	
	Nigerian Lamp & Industries	
	Nigerian Wire & Cable PLC	
	Okitipupa Oil Palm PLC	
	Oluwa Glass Company	
	The Tourist Company of Nigeria PLC	
	Tripple Gee & Company PLC	
	UBN Property Company PLC	
	Unilever Nigeria PLC	
	Union Bank of Nigeria PLC	
	Union Homes REITS	
	Union Homes Savings & Loans PLC	
	University Press PLC	
	WEMA Bank PLC	
	Wema Funding SPV Plc Bond Series I & II	

Note

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Note

Note

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Note


11PLC
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